TOWN OF INDIAN RIVER SHORES

APPROVED BUDGET

Fiscal Year 2026

Approved on September 23, 2025

Notes

- Wage increases for union members are contingent on negotiations.
- Amounts related to FY 2025 reserves are subject to change. Forecasts were developed based on information available as of April 30, 2025.

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MAYOR BRIAN T. FOLEY

VICE MAYOR BOB AUWAERTER

COUNCIL:

JAMES ALTIERI

JESSE L. "SAM" CARROLL, JR.

WILLIAM DANE



TOWN MANAGER
JAMES HARPRING

TOWN CLERK
JANICE RUTAN

TOWN ATTORNEY
PETER J. SWEENEY, JR.

6001 Highway A1A, Indian River Shores, FL 32963 (772) 231-1771

Date: July 1, 2025

To: Mayor Brian T. Foley

Vice-Mayor Bob Auwaerter

Councilmember James M. Altieri

Councilmember Jesse L. "Sam" Carroll, Jr.

Councilmember William Dane Finance Committee Members

Residents and Stakeholders of the Town of Indian River Shores

From: James Harpring, Town Manager

Heather Christmas, Town Treasurer

Re: FY 2025-2026 Budget Message

Dear Honorable Mayor, Councilmembers, Finance Committee, and Members of the Community:

In accordance with the Town Charter and applicable Florida Statutes, we are pleased to present the proposed budget for Fiscal Year 2025–2026 for the Town of Indian River Shores. This document reflects our continued commitment to sound financial management, strategic infrastructure investment, and the high standard of service that residents have come to expect.

The proposed millage rate of 1.2810 reflects a reduction from the prior year's rate of 1.3349. With property values increasing by 8.73%, this rate was selected to strike a balance between maintaining essential services and providing tax relief to residents. Ad valorem revenue is projected at approximately \$7.05 million, a 4.3% increase over the prior year's \$6.76 million. Total appropriations across all funds are approximately \$10.5 million, representing a decrease of more than \$2 million from the amended FY 2025 budget. This reduction is primarily due to the completion of several large capital projects and a return to typical operational levels.

Key Budgetary Highlights

• Funding for salary adjustments for eligible civilian employees is included as a centralized pool. For General Fund employees, this amount is recorded in the General Administration budget; for Building Department staff, it is recorded within the Planning, Zoning, and Building Fund. Individual department budgets do not yet reflect these increases, which will be allocated based on departmental justifications and Town Manager review. Officer wage adjustments are currently budgeted consistent with the Town's most recent offer under the ongoing collective bargaining process. Final amounts may change pending the outcome of negotiations.

- No new positions are being added in FY 2026. Staffing levels remain consistent with the prior year.
- Health insurance costs assumes no increase in health insurance premiums for the first ten
 months with a 10% contingency included for August and September to account for
 potential adjustments at renewal. The Town continues to evaluate coverage options to
 help manage future costs and ensure long-term sustainability.
- Legal services funding has been significantly reduced from the prior year, reflecting the completion of several major legal and regulatory matters.
- Revenue projections continue to be based on conservative assumptions—particularly for state-shared revenues and investment earnings—to safeguard the Town's financial stability amid potential economic shifts.
- The FY 2026 budget is balanced without the use of General Fund reserves for operating costs, preserving the Town's strong financial position and its ability to respond to unforeseen needs

Capital Improvements and Project Carryforward

Significant capital allocations for FY 2026 include \$850,000 for the replacement of the Town's primary fire engine. While delivery is not expected during the fiscal year, the full amount is budgeted in FY 2026 to allow for order placement and potential deposit requirements.

If any capital projects from FY 2025—such as the Town Building Rehabilitation or improvements to Pebble and Beachcomber Lanes—remain incomplete at year-end, the remaining funds will be carried forward through a November 2025 budget amendment. These amounts, already authorized by Council, will be reappropriated from existing fund balances and will not affect FY 2026 revenue sources.

Summary

We extend our appreciation to the Town's department heads and staff for their valuable input and collaboration throughout the development of this budget. Their efforts have resulted in a proposal that is fiscally responsible and aligned with the Town's operational goals. While this message provides an overview of the key changes for the upcoming year, the following pages include detailed justifications, comparisons to prior years, and supporting documentation. We respectfully submit the proposed Fiscal Year 2025–2026 budget for your review and consideration.

James Harpring

Town Manager

Heather Christmas
Town Treasurer

Heatha a Christmus

TOWN OF INDIAN RIVER SHORES BUDGET SUMMARY FY 2025-2026

	G	eneral Fund		d & Offsite inage Fund		olid Waste Special essment Fund		ning, Zoning uilding Fund		Total
Revenues										
Taxes	\$	8,243,445	\$	74,000	\$	-	\$	-	\$	8,317,445
Intergovernmental Revenues		501,716		38,000		-		-		539,716
Permits and Fees		574		1,000		332,866		879,000		1,213,440
Charges for Services		380,103		-		-		20,089		400,192
Miscellaneous Revenues		363,400		1,200		4,463		31,828		400,891
Subtotal		9,489,238		114,200		337,329	·	930,917		10,871,684
Other Sources/Reserves										
Brought Forward*		941,500		-		-		24,959		966,459
Total Revenues and		_		_						
Other Sources	\$	10,430,738	\$	114,200	\$	337,329	\$	955,876	\$	11,838,143
Appropriations										
Personnel Expenditures	\$	5,750,399	\$	55,985	\$	-	\$	768,040	\$	6,574,424
Operating Expenditures		2,383,954		13,632		337,329		172,836		2,907,751
Capital Expenditures		1,037,300		, -		, -		15,000		1,052,300
Subtotal		9,171,653		69,617		337,329		955,876		10,534,475
Other Uses/Contingencies**		1,259,085		44,583		-		-		1,303,668
Total Appropriations				,555						
and Other Uses	\$	10,430,738	\$	114,200	\$	337,329	\$	955,876	\$	11,838,143
Estimated Reserves at September 30), 202	6								
Non-Spendable	\$	235,000	\$	-	\$	-	\$	-	\$	235,000
Restricted		-		87,544		_		707,905		795,449
Assigned		1,004,516		-		-		-		1,004,516
Unrestricted		5,030,261		_		-		-		5,030,261
Total	\$	6,269,777	\$	87,544	\$	-	\$	707,905	\$	7,065,226
*Other Sources/Reserves Brought Forward of	consists	s of the following:								
Transfer from Infrastructure										
Replacement Reserve	\$	_	\$	-	\$	-	\$	-	\$	-
Transfers from Capital Outlay Reserves		941,500	•	-	•	-		-	·	941,500
Transfers to Cover Deficits						-		24,959		24,959
	\$	941,500	\$	-	\$	-	\$	24,959	\$	966,459
**Other Uses/Contingencies consists of the	follow	ing:								
Transfer to Capital Reserves	\$	830,000		-		-		-	\$	830,000
Transfer to Infrastructure										
Replacement Reserve		250,000		44.500		-		-		250,000
Increase to Other Reserves	<u>¢</u>	179,085 1,259,085	Ċ	44,583 44,583	Ċ	-	<u> </u>		<u> </u>	223,668
	\$	1,239,085	\$	44,383	\$		\$		<u>\$</u>	1,303,668

TOWN OF INDIAN RIVER SHORES GENERAL FUND RESERVES

Actual FY 22/23	Ad	Actual FY 23/24		Amended Budget FY 24/25		Projected Total FY 24/25		•	\$ Increase (Decrease) from 24/25 Projected		% Increase (Decrease) from 24/25 Projected		
1.3349		1.3349		1.3349		1.3349		1.3349		1.2810		_	
\$ 189,626	\$	139,200	\$	190,000	\$	190,000	\$	190,000	\$	-	0%		
38,297		47,825		45,000		45,000		45,000		-	0%		
227,923		187,025		235,000		235,000		235,000		-	0%		
		_		_	-			_	'	_			
709,129		1,125,157		-		105,000		-		(105,000)	0%		
778,680		1,037,759		461,330		611,830		883,830		272,000	44%		
106,558		112,120		110,820		116,605		120,686		4,081	3%		
885,238		1,149,879		572,150	-	728,435		1,004,516	'	276,081	38%		
4,526,011		4,935,405		4,428,121		4,883,757		5,030,261		146,504	3%		
\$ 6,348,301	\$	7,397,466	\$	5,235,271	\$	5,952,192	\$	6,269,777	\$	317,585	5%		
	\$ 189,626 38,297 227,923 709,129 778,680 106,558	1.3349 \$ 189,626 \$ 38,297 227,923 709,129 778,680 106,558 885,238	\$ 189,626 \$ 139,200 38,297 47,825 227,923 187,025 709,129 1,125,157 778,680 1,037,759 106,558 112,120 885,238 1,149,879	1.3349 1.3349 \$ 189,626 \$ 139,200 \$ 38,297 47,825 227,923 187,025	Actual FY 22/23 Actual FY 23/24 Budget FY 24/25 1.3349 1.3349 1.3349 \$ 189,626 \$ 139,200 \$ 190,000 38,297 47,825 45,000 227,923 187,025 235,000 709,129 1,125,157 - 778,680 1,037,759 461,330 106,558 112,120 110,820 885,238 1,149,879 572,150 4,526,011 4,935,405 4,428,121	Actual FY 22/23 Actual FY 23/24 Budget FY 24/25 Proper of FY 24/25 1.3349 1.3349 1.3349 1.3349 \$ 189,626 \$ 139,200 \$ 190,000 \$ 45,000 227,923 187,025 235,000 709,129 1,125,157 - 778,680 1,037,759 461,330 461,330 106,558 112,120 110,820 110,820 885,238 1,149,879 572,150 4,428,121 4,526,011 4,935,405 4,428,121	Actual FY 22/23 Actual FY 23/24 Budget FY 24/25 Projected Total FY 24/25 1.3349 1.3349 1.3349 1.3349 \$ 189,626 \$ 139,200 \$ 190,000 \$ 190,000 38,297 47,825 45,000 45,000 227,923 187,025 235,000 235,000 709,129 1,125,157 - 105,000 778,680 1,037,759 461,330 611,830 106,558 112,120 110,820 116,605 885,238 1,149,879 572,150 728,435 4,526,011 4,935,405 4,428,121 4,883,757	Actual FY 22/23 Actual FY 23/24 Budget FY 24/25 Projected Total FY 24/25 FY 24/25	Actual FY 22/23Actual FY 23/24Budget FY 24/25Projected Total FY 24/25Proposed Budget FY 25/261.33491.33491.33491.33491.3349\$ 189,626\$ 139,200\$ 190,000\$ 190,00038,29747,82545,00045,000227,923187,025235,000235,000709,1291,125,157-105,000778,6801,037,759461,330611,830883,830106,558112,120110,820116,605120,686885,2381,149,879572,150728,4351,004,5164,526,0114,935,4054,428,1214,883,7575,030,261	Actual FY 22/23 Actual FY 23/24 Budget FY 24/25 Projected Total FY 24/25 Proposed Budget FY 25/26 Dec Para Proposed Projected Total FY 24/25 Proposed Budget FY 25/26 Dec Para Proposed P	Actual FY 22/23Actual FY 23/24Budget FY 24/25Projected Total FY 24/25Proposed Budget FY 25/26(Decrease) from 24/25 Projected1.33491.33491.33491.33491.2810\$ 189,626\$ 139,200\$ 190,000\$ 190,000\$ 190,000\$ - 38,29747,82545,00045,00045,00045,000227,923187,025235,000235,000235,000709,1291,125,157-105,000-(105,000)778,6801,037,759461,330611,830883,830272,000106,558112,120110,820116,605120,6864,081885,2381,149,879572,150728,4351,004,516276,0814,526,0114,935,4054,428,1214,883,7575,030,261146,504		

The GFOA recommends that the general fund unassigned reserves should be no less than two months of regular operating revenues/expenditures.

Months of operating revenues in unassigned reserves:

			Amended		
Reserves:	Actual FY 22/23	Actual FY 23/24	Budget FY 24/25	Projected Total FY 24/25	Proposed Budget FY 25/26
Total Unassigned	7.8	7.6	6.2	6.9	7.0

^{*}In the event of deficit capital outlay reserves, amounts are netted with unassigned reserves. As was done in prior years, amounts are carried forward with the use of a separate fund that rolls up into the general fund at the end of the fiscal year.

			Amended		
			Budget	Projected Total	Proposed
	Actual FY 22/23	Actual FY 23/24	FY 24/25	FY 24/25	Budget FY 25/26
The estimated capital outlay deficit is:	-	-	323,590	-	95,800

GENERAL FUND

This is the operating fund of the Town. This fund records the activity for the administrative functions, public safety, postal center, public works, community center and the cemetery.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET COMPARISON

	Actual FY 22/23	Actual FY 23/24	Amended Budget FY 24/25	Pro	ojected Total FY 24/25	Proposed Budget FY 25/26
Millage Rate	 1.3349	1.3349	 1.3349		1.3349	 1.2810
Operating Revenues						
Property Taxes	\$ 5,273,679	\$ 5,991,083	\$ 6,763,089	\$	6,768,437	\$ 7,059,045
State Revenues	844,504	838,335	857,265		843,951	832,716
Postal Center Revenues	200,831	195,422	193,300		194,201	195,600
Community Center Revenues	33,237	32,645	35,000		21,213	21,000
Public Safety Revenues	170,884	83,421	167,600		179,809	154,300
Other Revenues	 484,214	 616,910	 504,753		513,954	396,577
Total Operating Revenues	\$ 7,007,349	\$ 7,757,816	\$ 8,521,007	_\$_	8,521,565	\$ 8,659,238
Operating Costs						
Town Administration	\$ 1,065,550	\$ 1,206,958	\$ 1,659,825	\$	1,636,075	\$ 1,733,305
Maintenance	363,499	427,079	543,946		543,901	429,843
Engineer	89,596	144,569	273,030		271,469	70,000
Waterway Transportation	-	-	55,000		55,000	40,000
Cemetery	33,535	20,692	75,478		82,119	17,449
Postal Center	240,408	251,910	264,549		258,204	262,011
Community Center	28,993	25,960	30,690		29,149	31,336
Public Safety	4,613,304	4,688,877	5,020,508		4,934,859	5,295,409
Legal Matters	 659,545	317,713	435,000		348,477	255,000
Total Operating Costs	\$ 7,094,430	\$ 7,083,758	\$ 8,358,026	\$	8,159,253	\$ 8,134,353
Operating Gain/Loss	\$ (87,081)	\$ 674,058	\$ 162,981	\$	362,312	\$ 524,885
Capital Sources						
State Revenues	\$ 805,510	\$ 838,733	\$ 839,404	\$	844,926	\$ 830,000
Capital/Subscription Proceeds	45,434	-	-		66,868	-
Other Revenues	39,477	-	-		-	-
Total Capital Sources	 890,421	 838,733	 839,404		911,794	830,000
Capital Uses						
General Capital Outlay	724,231	463,626	2,288,151		1,925,451	1,037,300
Roadwork Projects	 		876,429		793,929	_
Total Capital Uses	 724,231	 463,626	 3,164,580		2,719,380	 1,037,300
Net Operating Requirements for Capital	 166,190	375,107	 (2,325,176)		(1,807,586)	(207,300)
Total Net Operating Gain/(Loss)	\$ 79,109	\$ 1,049,165	\$ (2,162,195)	\$	(1,445,274)	\$ 317,585

GENERAL FUND REVENUES

The Town relies on a variety of sources to finance its operations. These sources include taxes, fees, intergovernmental funding, and charges for services. Revenue estimates for budgeting purposes are developed using historical trends, current economic indicators, and guidance from state agencies. Estimates for user fees are based on prior trends and management's informed judgment of current and future conditions. The Florida Department of Revenue provides estimates for the Local Governmental Half-Cent Sales Tax, State Shared Revenue, Communications Services Tax, and other local option taxes. Ad valorem tax revenue is estimated utilizing taxable property values certified by the County Property Appraiser and applied millage rates.

Ad Valorem Taxes

Ad valorem taxes are levies by the Town against property owners based on the value of their real property. Historically, property taxes have been the largest single revenue source in the General Fund and are budgeted at 96% of the estimated levy due to discounts if taxes for early payments.

A tax rate of one mil produces one dollar of tax revenue on each \$1,000 of taxable property values. For fiscal year 2025-2026, the estimated taxable valuation as of January 1, 2025 is \$5.73 billion, an increase of 8.73% over the 2024-2025 fiscal year.

Other Taxes

Other taxes include charges levied by the Town that are not ad valorem but are imposed on the sale or consumption of goods and services. This category includes the Communications Services Tax and the discretionary sales surtax. The discretionary surtax, commonly referred to as the infrastructure surtax, is a 1% "piggy-back" tax approved by Indian River County voters and collected by the State in addition to the State's 6% sales tax. The infrastructure surtax is authorized through December 2034.

Intergovernmental Revenue

This category includes revenues received from federal, state, and other local governmental sources in the form of shared revenues. The most important state-shared revenues to the Town's government are the local government half-cent sales tax and municipal revenue sharing. These revenues are distributed by the State based on municipal population and other state-defined formulas. Each July the State informs municipalities of the anticipated distributions for the coming fiscal year.

Charges for Service

These revenues include all charges for current services and are sometimes referred to as user fees. These fees are charged for activities such as Postal Center fees, Community Center fees, Public Safety fees, and Cemetery fees. Programs and related fee schedules are reviewed on an annual basis.

Interest

The Town maintains an interest-bearing checking account and participates in government pooled investment accounts. Earnings are allocated monthly among the funds based on cash balances in proportion to each fund's average monthly share of pooled cash.

TOWN OF INDIAN RIVER SHORES GENERAL FUND REVENUES BUDGET (FUND 001) FY 2025-2026

		FINAL	FINAL	AMENDED	PROJECTED	PROPOSED
ACCOUNT		ACTUAL	ACTUAL	BUDGET	TOTAL	BUDGET
NUMBER	DESCRIPTION	2022-2023	2023-2024	2024-2025	2024-2025	2025-2026
1-311-1000	Ad Valorem Taxes	5,267,722	5,983,684	6,758,089	6,757,990	7,051,145 1
1-315-0000	Communications Services Tax	323,775	325,949	335,894	343,250	347,000 2
1-316-0000	Local Business Tax	8,202	7,259	7,000	6,847	7,400
1-319-0000	Interest on Taxes	5,957	7,399	5,000	10,447	7,900
1-322-0000	NPDES Permits	7,000	4,625	8,000	499	499
1-331-2000	Grant Revenue	12,637	53,765	58,950	68,950	11,000
1-335-1200	State Revenue Sharing	107,446	102,772	102,509	96,668	93,822 2
1-335-1500	Alcohol Beverage Licenses	329	122	329	122	100
1-335-1800	Half-Cent Sales Tax	412,954	409,492	418,533	403,911	391,794 2
1-341-1000	Short Term Rentals	200	-	-	-	-
1-341-9000	Election Filing Fee	-	75	-	-	75
1-341-9100	Credit Card Fee	2,899	3,107	3,000	3,428	3,100
1-342-100X	Law Enforcement Service Charge	25,808	18,270	15,000	15,826	20,000
1-342-6000	Ambulance Fee Service Charges	141,425	57,794	147,000	146,995	125,000
1-347-5201	Postage Stamp Sales	88,872	92,832	90,000	89,563	90,000
1-347-5202	Merchandise Sales	1,717	1,850	1,300	1,447	1,500
1-347-5203	Metered Postage Sales	88,641	80,487	80,000	78,532	80,000
1-347-5204	Copies & Fax Sales	2	616	250	5	50
1-351-1000	Traffic and Parking Fees	2,895	3,983	4,000	7,944	4,900
1-351-2000	Administrative Fines	600	3,350	1,000	8,450	4,100
1-351-3000	Police Education	156	24	600	594	300
1-361-1000	Earned Interest	404,545	487,563	400,000	413,962	350,000 3
1-362-XXXX	Community Center Fees	33,237	32,645	35,000	21,213	21,000
1-362-1000	Postal Center Box Rentals	21,601	20,253	22,000	21,231	21,000
1-362-2000	Cell Tower Rental	6,553	6,553	6,553	6,553	6,553
1-364-1000	Cemetery Sales/Fees/Donations	2,025	7,450	5,500	1,975	7,000
1-364-4100	Sales of Surplus Equipment	-	21,750	5,000	3,100	5,000
1-366-XXXX	Miscellaneous Revenues	6,558	3,692	5,500	1,863	4,000
1-369-9001	FMIT Safety Award Grant	2,360	6,000	5,000	5,000	5,000
1-392-0000	Insurance Proceeds	31,233	14,455	-	5,200	-
	Operating Revenues	7,007,349	7,757,816	8,521,007	8,521,565	8,659,238
1-312-6000	Local Government Infrastructure Tax	805,510	838,733	839,404	844,926	830,000 2
1-33X-2000	Grant Revenue/Insurance Proceeds	39,477	-	-	-	-
1-383-2XXX	Capital Lease/Subscription Proceeds	45,434	-	-	66,868	-
	Capital Outlay Related Revenues	890,421	838,733	839,404	911,794	830,000
		<u> </u>				
	Transfer from Capital Reserves	724,231	422,705	2,288,151	1,925,451	941,500 4
	Transfer from Infrastructure Reserves	14,611	40,921	788,500	793,929	- 4
	Transfer from Other General Reserves	372,470		274,948		5
	Transfer from Reserves	1,111,312	463,626	3,351,599	2,719,380	941,500
	SUBTOTAL	\$ 9,009,082	\$ 9,060,175	\$ 12,712,010	\$ 12,152,739	\$ 10,430,738

1 Ad Valorem Revenues are calculated using the following rates: (Property Value x Millage Rate/1000 X (1-Discount)

Property Value	5,733,757,119	Millage Rate	1.2810	Discount	4%
Increase from Previous Year	8.73%				

- 2 State revenue determinations are based on historical amounts and trends.
- **3** Interest revenue reflects average pooled balances held in the SBA Florida PRIME account. Projections assume a moderate decline in interest rates over FY 2026. The estimate reflects the Town's seasonal revenue collections, biweekly payroll, and other spending habits.
- 4 These are amounts paid from reserves for eligible expenditures (capital purchases or roadwork).
- **5** These are amounts paid from other reserves (typically unassigned reserves).

GENERAL FUND Expenditures/ Appropriations

TOWN OF INDIAN RIVER SHORES GENERAL FUND EXPENSE BUDGET COMPARISON TO PREVIOUS FISCAL YEARS

Department	Actual FY 22/23	Actual FY 23/24	Amended Budget FY 24/25	Projected Total FY 24/25	Proposed Budget FY 25/26	\$ Increase (Decrease) from 24/25 Projected	% Increase (Decrease) from 24/25 Projected
Town Council	\$ 54,931	\$ 40,405	\$ 69,130	\$ 77,284	\$ 92,274	\$ 14,990	19.4%
Town Manager	249,618	294,628	317,611	314,409	354,367	39,958	12.7%
Finance Department	351,566	385,211	389,532	388,363	385,898	(2,465)	-0.6%
Town Clerk	144,467	164,840	183,819	178,564	176,888	(1,676)	-0.9%
Postal Center	240,408	251,910	264,549	258,204	262,011	3,807	1.5%
Public Works	363,499	427,079	543,946	543,901	429,843	(114,058)	-21.0%
Public Safety	4,613,304	4,688,877	5,020,508	4,934,859	5,295,409	360,550	7.3%
General Administration	153,180	224,090	271,951	262,892	384,736	121,844	46.3%
Information Tech	110,394	64,000	293,280	292,694	214,162	(78,532)	-26.8%
Town Attorney Code Enforcement/Planning, Zoning &	659,545	317,713	435,000	348,477	255,000	(93,477)	-26.8%
Variance Board	1,394	33,784	134,502	121,869	124,980	3,111	2.6%
Engineering/Planner	89,596	144,569	273,030	271,469	70,000	(201,469)	-74.2%
Waterway Transportation	-	-	55,000	55,000	40,000	(15,000)	0.0%
Cemetery	33,535	20,692	75,478	82,119	17,449	(64,670)	-78.8%
Community Center	28,993	25,960	30,690	29,149	31,336	2,187	7.5%
Total Operating Costs	7,094,430	7,083,758	8,358,026	8,159,253	8,134,353	(24,900)	-0.3%
Capital Expenditures:							
General Capital Outlay	724,231	422,705	2,288,151	1,925,451	1,037,300	(888,151)	-46.1%
Roadway Projects		40,921	876,429	793,929		(793,929)	-100.0%
Total Capital Expenditures	724,231	463,626	3,164,580	2,719,380	1,037,300	(1,682,080)	-61.9%
Total Expenditures	7,818,661	7,547,384	11,522,606	10,878,633	9,171,653	(1,706,980)	-15.7%
Transfer to Reserves							
Transfer to Capital Reserves	890,421	838,733	839,404	911,794	830,000	(81,794)	-9.0%
Transfer to Infrastructure Reserves	300,000	300,000	350,000	350,000	250,000	(100,000)	-28.6%
Transfer to Other General Reserves		374,058		12,312	179,085	166,773	0.0%
Total Transfer to Reserves	1,190,421	1,512,791	1,189,404	1,274,106	1,259,085	(15,021)	-1.2%
TOTAL GENERAL FUND USES	\$ 9,009,082	\$ 9,060,175	\$ 12,712,010	\$ 12,152,739	\$ 10,430,738	\$ (1,722,001)	-14.2%

DEPARTMENT DESCRIPTIONS

TOWN COUNCIL

Pursuant to the Town's Charter, the Town Council is elected at-large by the electors of the Town. The Town Council consists of five council members each elected to four-year terms. The members currently serve without pay or compensation.

The mission of the Town Council is to oversee the legislative function of the Town government and to direct the offices of the Town Manager and Town Attorney. Responsibilities include enacting ordinances and resolutions, reviewing and adopting the annual budget, and establishing policies and other measures that promote the general welfare of the Town and protect the health and safety of its citizens.

The Town Council represents the Town's interests before other legislative and regulatory bodies. The Town Council hears citizen concerns and ideas at council meetings, through public forums and through individual contact. The Town Council also appoints members to volunteer boards and committees to serve in advisory or legislative roles.

TOWN MANAGER

The Town Manager provides the overall administrative direction for the Town government. The Town Manager, appointed by and serving at the pleasure of the Town Council, is the Chief Operating Officer of the Town.

The Town Manager directs and supervises administration of all departments; enforces all laws, charter provisions and Town Council direction; keeps the Town Council abreast of policy matters; acts as the administrative spokesperson for the Town; submits the annual operating and capital budgets to the Town Council; reports to the Town Council on the financial and administrative activities of the Town; and ensures effective and efficient action on citizen complaints and requests for service.

FINANCE DEPARTMENT

The Finance Department's mission is to conduct the fiscal affairs of the Town in compliance with all applicable laws, regulations, and sound business practices while safeguarding the resources of the Town.

The Finance Department is responsible for coordinating all financial activities of the Town. These responsibilities include policy implementation related to financial planning, cash management, budgetary practices and control, risk management, preparation of the annual financial statements, and audit coordination.

TOWN CLERK

The Town Clerk serves under the direction of the Town Manager. The principal mission of the Town Clerk is to record and maintain all proceedings of the Town Council and records of the Town.

Major duties include providing statutory notice of meetings of the Town Council, Boards and Committees; assisting with the preparation of agendas, attending meetings, and creating/maintaining minutes; drafting and processing ordinances, resolutions and proclamations; ensuring legal notices are printed as required; serving as the Attester and keeper of the Town seal; coordinating and managing volunteers to advisory and enforcement boards; updating the Code of Ordinances; overseeing Town elections; and keeping the Town's residents informed through weekly news alerts. The Clerk also serves as the Council's administrator, primary point of contact for the public and administrator for the Town cemetery.

POSTAL CENTER

The Town's Postal Center has been operating since 1973, initially as an U.S. Postal Service contract branch until January 2007, when it became a commercial mail facility for the Town. The Town provides postage, mailing supplies, packaging assistance, and sorts and forwards customers' incoming mail into rented postal boxes.

PUBLIC WORKS

The Town's Public Works Department provides maintenance, repair, and construction support to all departments and divisions within the Town's organizational structure. The employees of this department supervise contractors/vendors to ensure contractual obligations are fulfilled. This department also provides miscellaneous services, grounds keeping, storm-water management and supports all departments.

PUBLIC SAFETY

The Town's Public Safety Department provides comprehensive public safety services including fire, EMS and law enforcement.

GENERAL ADMINISTRATION

The General Administration function includes costs that cannot or should not be identified with specific departments within the General Fund. These costs include Town property insurance, postage, advertising, shared office supplies, and other budgetary items such as reserve contributions.

INFORMATION TECHNOLOGY

The Town's Information Technology function is managed by a Chief Technology Officer (CTO) with support from third-party vendors. The CTO oversees IT strategy, security, and procurement, while vendors handle day-to-day support for systems, infrastructure, and communications.

TOWN ATTORNEY/LEGAL SERVICES

The Town Attorney is a Charter Officer appointed by the Town Council who serves as the legal advisor for the Town Council and Town staff. The Town Attorney is responsible for preparing and reviewing resolutions, ordinances, and legal instruments, providing legal opinions, and representing the Town in litigation and administrative proceedings. The budget for the Town Attorney also includes legal fees paid to special counsel as required.

CODE ENFOCEMENT/PLANNING, ZONING AND VARIANCE BOARD

The Town's Fire Marshall oversees code enforcement, in addition to providing support for building inspections and short-term rental checks. A special magistrate is responsible for resolving any violations.

The Planning, Zoning and Variance Board is responsible for updating elements of the Comprehensive Plan, reviewing master plans, variance requests and subdivision plats. This is done in conjunction with the Town Manager and Building Official.

TOWN ENGINEER/TOWN PLANNER

Outside engineering firms and planners are responsible for delivering professional services to the Town.

WATERWAY TRANSPORTATION

Accounts for all activity that impacts the Town's waterways, including implementation of anchoring limitation areas per Resolution 23-12.

JOHN'S ISLAND CEMETERY

John's Island Cemetery is owned by the Town and administered by the Town Clerk. The expenses related to upkeep of these grounds include services from our Public Works Department and outside vendors.

Costs for the cemetery are paid from the sale of plots, burial fees and cemetery reserves before general revenues may be expended.

COMMUNITY CENTER

The Community Center is available for rental for weddings, birthday parties and other events.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - TOWN COUNCIL (1-1-511-XXXX) FY 2025-2026

OBJECT <u>CODE</u> DESCRIPTION		FINAL ACTUAL 2022-2023		А	FINAL CTUAL 23-2024	В	/IENDED UDGET 24-2025	T	ECASTED TOTAL 24-2025	PR B 20		
12XX	Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	1
2100	FICA		-		-		-		-		-	1
2200	Pension		-		-		-		-		-	1
2300	Life, Health, Disability		-		-		-		-		-	1
2301	Health Insurance Incentive		-		-		-		-		-	1
2400	Workers Comp		-		-		-		-		-	1
3400	Special Events	2:	9,239		21,451		35,300		22,072		25,300	2
3401	Software Licensing		2,987		1,670		3,415		3,054		2,665	
4000	Travel & Per Diem		1,614		852		2,400		2,152		3,000	3
4600	Repair & Maintenance		7,695		7,695		7,700		20,367		42,594	4
4700	Printing & Mailing		99		4,246		5,500		13,500		7,000	5
4800	Promotional items		-		-		3,500		3,500		1,000	6
4900	Other Expenses		2,349		1,868		8,500		8,500		7,000	7
5200	Operating Supplies		154		716		500		1,529		400	
5400	Dues, Books & Conferences		2,086		1,907		2,315		2,610		3,315	3
7130	Subscription - Principal		8,074		-		-		-		-	
7230	Subscription - Interest		634		-		-		-		-	
	TOTALS	\$ 5	4,931	\$	40,405	\$	69,130	\$	77,284	\$	92,274	- =

- 1 Councilmember positions are voluntary. Those who serve on the council do not receive compensation.
- 2 Details of this account are as follows:

Holiday Party/Decorations	\$ 20,000
Ordinance Codification	2,000
Other Events/Awards	3,300
	\$ 25,300

- 3 Covers attendance at up to four local conferences annually, such as the Florida League of Cities Legislative Meeting and the Florida Beach and Shore Preservation Association Annual Conference.
- 4 This account funds the service contract and warranty for Town Council's video/audio equipment, maintained by IM Solutions under RFP 24-05.
- **5** Covers resident mailings including informational updates, announcements, and notifications.
- 6 Replenishes the inventory of promotional items (e.g., pens, shirts) for Council, committee members, and residents.
- 7 Covers miscellaneous costs incurred in support of Town Council operations.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - TOWN MANAGER (1-2-512-XXXX) FY 2025-2026

OBJECT CODE	DESCRIPTION	FINAL ACTUAL 2022-2023		FINAL ACTUAL 2023-2024		AMENDED BUDGET 2024-2025		RECASTED TOTAL 024-2025	PROPOSED BUDGET 2025-2026		
12XX	Salaries	\$	240,778	\$	276,461	\$	289,278	\$ 290,234	\$	306,372	1
2100	FICA		16,883		19,028		21,731	21,197		24,009	1
2200	Pension		20,650		30,018		31,821	31,926		33,701	1
2300	Life, Health, Disability		19,008		28,950		35,537	32,336		34,871	2
2301	Health Insurance Incentive		4,213		5,083		6,097	6,230		6,100	2
2400	Workers Comp		372		333		400	417		400	
3401	Software Licensing		1,096		1,082		1,430	1,430		1,530	
4000	Travel & Per Diem		295		-		2,200	1,391		2,200	3
4100	Communications		1,740		1,920		1,920	1,920		1,920	
4500	Auto Insurance		435		299		400	364		400	
4600	Repair & Maintenance		504		2,334		600	600		600	
4900	Other Expenses		2,443		488		800	1,166		500	
5210	Fuel & Oil		1,704		980		2,000	1,000		1,500	
5400	Dues, Books & Conferences		1,850		1,250		2,800	2,800		2,800	4
9990	Costs Transferred Out	(62,353)			(73,598)		(79,403)	(78,602)		(62,535)	5
	TOTALS	\$ 249,618		\$	294,628	\$	317,611	\$ 314,409	\$	354,367	

- 1 A mid-year salary adjustment was granted to the Executive Assistant for expanded duties. FY 2026 includes annual increases for eligible non-union employees, funded from a pooled account and determined through management justification and Town Manager review.
- **2** The FY 2026 budget assumes no increase in health insurance premiums for the first ten months, with a 10% contingency included for August and September to account for potential adjustments at renewal.
- **3** Covers travel costs for up to two professional conferences or legislative travel to Tallahassee.
- **4** Includes Florida Bar dues, conference registration, continuing education, and membership fees for professional organizations.
- **5** This line reflects the Town Manager department's indirect cost allocations, which are distributed as follows:

Road & Offsite Drainage	5.0%
Building Department	10.0%

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - FINANCE DEPARTMENT (1-3-513-XXXX) FY 2025-2026

OBJECT		,	FINAL ACTUAL				FINAL ACTUAL		AMENDED BUDGET		FORECASTED TOTAL		ROPOSED BUDGET		
CODE	DESCRIPTION	20	2022-2023		2022-2023 2023-2024		023-2024	2024-2025		20	024-2025	20	2025-2026		
12XX	Salaries	\$	243,008	\$	268,414	\$	280,900	\$	280,960	\$	280,900	1			
2100	FICA		18,017		19,640		19,663		20,359		19,663	1			
2200	Pension		61,475		61,536		38,105		36,643		30,899	2			
2300	Life, Health, Disability		33,499		47,415		61,652		60,596		61,067	3			
2400	Workers Comp		357		320		421		401		421				
3200	Annual audit		28,500		27,500		32,000		28,000		29,000	4			
3401	Software Licensing		6,775		6,775		8,075		8,545		7,980		8,545	5	
4000	Travel & Per Diem		806		877		2,400		1,000		2,400	6			
4100	Communications	1,800		1,800			1,800		1,800		1,800		1,800		
4600	Repairs & Maintenance		6,087		6,325		7,055		6,696		7,102	5			
4700	Printing	12			1,283		1,250		393		1,250				
5200	Operating Supplies		76		-		250		250		250				
5400	Books & Publications		-		277		100		100		100				
5410	Memberships & Dues		524		821		310		368		310				
5500	Education & Conferences		379		932		925		925		925	6			
7130	Subscription - Principal		4,455		4,624		5,500		5,114		3,707	5			
7230	Subscription - Interest		345		176		-		-		1,407	5			
9990	Costs Transferred Out		(54,665)		(64,804)		(71,345)		(63,222)		(63,849)	7			
	TOTALS		\$ 351,566		\$ 351,566		385,211	\$	389,532	\$	388,363	\$	385,898	_	

- **1** FY 2026 includes annual increases for eligible non-union employees, funded from a pooled account and determined through management justification and Town Manager review.
- 2 The FY 2026 budget includes an 11% pension contribution for both employees one in the Defined Contribution Plan and one in the Defined Benefit Plan. Although no DBP contribution was ultimately required in FY 2025, early funding occurred before the actuarial report was received in February. The 11% serves as a placeholder until FY 2026 rates are confirmed.
- **3** The FY 2026 budget assumes no increase in health insurance premiums for the first ten months, with a 10% contingency included for August and September to account for potential adjustments at renewal.
- **4** FY 2026 represents the final year of the Town's current audit contract. A single audit is not expected. An auditor selection committee will convene in summer 2026 to appoint an auditor for the FY 2026 audit and subsequent years.
- **5** The Town pays approximately \$12,000 annually for financial software hosting and maintenance and about \$7,500 for the time management system.
- **6** Covers anticipated costs for FGFOA and HR-related conferences, including registration, mileage, and lodging. Also provides funding for additional continuing professional education (CPE) that may be required to maintain licenses or certifications during the year.
- **7** This line reflects the Town Manager department's indirect cost allocations, which are distributed as follows:

Road & Offsite Drainage 2.5% Building Department 8.0%

Additionally, payroll-related costs for the Finance/HR Manager are allocated as follows:

Postal Center 10.0%

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - TOWN CLERK (1-4-513-XXXX) FY 2025-2026

OBJECT CODE	DESCRIPTION		FINAL ACTUAL 2022-2023		FINAL ACTUAL 2023-2024		AMENDED BUDGET 2024-2025		FORECASTED TOTAL 2024-2025		ROPOSED BUDGET 025-2026	
12XX	Salaries	\$	\$ 109,685		123,758	\$	129,214	\$	129,236	\$	129,214	- 1
2100	FICA		8,442		9,526		9,885		9,945		9,885	1
2200	Pension		6,645		13,483		14,214		14,216		14,214	1
2300	Life, Health, Disability		12,042		11,547		15,541		15,356		15,265	2
2400	Workers Comp		284		255		305		319		305	
3400	Contractual Services		-		-		-		930		1,400	3
3401	Software Licensing		950		779		3,150		1,085		875	
4000	Travel & Per Diem		-		-		2,525		1,136		1,525	4
4100	Communications		900		900		900		900		900	
4600	Repairs & Maintenance		1,140		1,347		1,200		1,482		1,500	
4900	Other Expenses		1,319		171		600		600		100	
5410	Memberships & Dues		165		200		530		146		530	
5500	Education & Conferences		315		300		3,175		633		1,175	4
7130	Subscription - Principal		2,580		2,177		2,370		2,370		-	5
7230	Subscription - Interest		-		397		210		210		-	5
	TOTALS		144,467	\$	164,840	\$	183,819	\$	178,564	\$	176,888	_

- **1** FY 2026 includes annual increases for eligible non-union employees, funded from a pooled account and determined through management justification and Town Manager review.
- **2** The FY 2026 budget assumes no increase in health insurance premiums for the first ten months, with a 10% contingency included for August and September to account for potential adjustments at renewal.
- **3** Annual cost to contract with a certified shredding vendor for secure disposal of records that have met their retention period.
- **4** Covers costs for professional development and training opportunities to support the Town Clerk's responsibilities.
- **5** The Town is evaluating a centralized records management and workflow system to serve all departments, including Public Safety, instead of continuing department-specific subscription contracts.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - POSTAL CENTER (1-5-513-XXXX) FY 2025-2026

		ı	INAL		FINAL	Α	MENDED	FOF	RECASTED	PR	OPOSED					
OBJECT		Α	CTUAL	ļ	ACTUAL	- 1	BUDGET		TOTAL	В	UDGET					
CODE	DESCRIPTION	202	22-2023	20	23-2024	2	024-2025	20	24-2025	20	25-2026	_				
12XX	Salaries		38,659		43,349		49,555		49,717		49,706	1				
2100	FICA	3,298			3,712		4,257		4,273		4,269	1				
2200	Pension		4,169		4,708		5,451		5,469		5,468	1				
2300	Life, Health, Disability		1,192		1,175		1,592		1,374		1,299					
2301	Health Incentive		4,367		5,083		6,097		6,222		6,100	2				
2400	Workers Comp		65		59		99		73		99					
3401	Software Licensing		99		99		250		150		300					
4610	R&M Equipment		1,754		1,754		1,970		1,754		2,485	3				
4901	Credit Card Fees		2,220		2,430		1,900		2,438		2,400					
5200	Operating Supplies		1,200		833		2,960		2,000		2,960	4				
9990	Transfer Admin Costs		16,858		19,412		20,118		19,208		16,625	5				
	Before COGS		73,881		82,614		94,249		92,678	91,71						
5201	Postage Stamps COS		77,607		88,506		90,000		86,688		90,000					
5202	Merchandise COS	279		279		dise COS			312		300		306		300	
5203	Metered Postage COS		88,641		80,478		80,000		78,532		80,000					
	Cost of Goods Sold		166,527		169,296		170,300		165,526		170,300	-				
	TOTALS	\$	240,408	\$	251,910	\$	264,549	\$	258,204	\$	262,011	_				
	Revenues															
	Postal Center Box Rentals		21,601		20,253		22,000		21,231		21,000					
	Stamp & Meter Sales		177,513		173,319		170,000		168,095		170,000					
	Merchandise Sales		1,717		1,850		1,300		1,447		1,500					
	Credit Card Fees		2,899		3,107		3,000		3,428		3,100					
	DEPARTMENT REVENUES		203,730		198,529		196,300		194,201		195,600	-				
	DEPARTMENT LOSS		36,678		53,381		68,249		64,003		66,411	_				
	TRANSFERRED COSTS		(16,858)		(19,412)		(20,118)		(19,208)		(16,625)					
	NET COST OF DEPARTMENT	\$	19,820	\$	33,969	\$	48,132	\$	44,795	\$	49,786	=				

- * The net cost removes the transferred employee expenses because the salary would remain even if the Postal Center were to close.
- **1** FY 2026 includes annual increases for eligible non-union employees, funded from a pooled account and determined through management justification and Town Manager review.
- **2** The FY 2026 budget assumes no increase in health insurance premiums for the first ten months, with a 10% contingency included for August and September to account for potential adjustments at renewal.
- **3** The Town is replacing the postage meter in FY 2026. The annual service contract associated with the new meter is expected to increase.
- 4 Costs for meter ink and tape have continued to rise and account for the majority of this line.
- **5** Reflects the portion of the Finance/HR Manager's payroll and benefit costs allocated to the Postal Center.

OBJECT CODE	DESCRIPTION		FINAL ACTUAL 2022-2023		FINAL ACTUAL 2022-2023		AMENDED BUDGET 2024-2025		RECASTED TOTAL 024-2025	Е	PROPOSED BUDGET 2025-2026		
12XX	Salaries	_ <u>-</u> \$	111,520	\$	128,543	\$	135,628	\$	137,521	\$	137,964	- 1	
2100	FICA	•	8,520	*	9,462	*	10,376	*	10,081	*	10,554		
2200	Pension		12,267		14,140		14,919		15,133		15,176		
2300	Life, Health, Disability		29,826		33,868		42,779		41,588		42,938		
2400	Workers Comp		1,564		1,401		2,713		1,755		2,069		
3100	Professional Services		4,695		2,920		-		170		-		
3400	Contractual Services		79,898		72,645		85,421		81,327		87,891	3	
3401	Software Licensing		99		99		500		150		300		
4100	Communications		1,800		1,800		1,800		1,800		1,800		
4300	Utilities		12,674		15,642		15,430		17,620		18,110		
4400	Equipment Rental		15,726		2,341		15,000		29,456		34,350	4	
4500	Auto Insurance		311		599		500		728		800		
4610	R/M - Building		11,203		47,654		39,600		55,920		12,100		
4620	R/M - Other		26,574		49,447		134,505		115,943		28,539	6	
4630	R/M - Vehicle		4,015		4,655		4,000		4,792		5,000		
46XX	Dune Repair		18,430		16,631		20,000		13,289		17,000	7	
4900	Other Expenses		1,669		-		-		95		-		
5200	Operating Supplies		11,175		17,854		15,275		10,795		10,000	8	
5210	Fuel/Oil		10,784		5,514		4,000		3,485		3,000		
5220	Uniforms		524		1,589		1,000		833		750		
5500	Training		225		275		500		1,420		1,500		
	TOTALS	\$	363,499	\$	427,079	\$	543,946	\$	543,901	\$	429,843	-	

- 1 In 2025, a mid-year longevity adjustment was granted to the Public Works Director for five years of service. FY 2026 includes annual increases for eligible non-union employees, funded from a pooled account and determined through management justification and Town Manager review.
- **2** The FY 2026 budget assumes no increase in health insurance premiums for the first ten months, with a 10% contingency included for August and September to account for potential adjustments at renewal.
- **3** The contractual services account includes the following anticipated costs:

Landscaping Maintenance (Weekly)	\$ 47,554
Tree Trimming (Bi-annually)	11,176
Town Hall Bathroom/Office Cleaning	17,475
Termite & Pest Control	3,300
Fire Alarm Inspection	2,006
Pressure Washing (Quarterly)	6,380
	\$ 87,891

4 Rental of large equipment for in-house projects, including dune crossover repairs and storm recovery. Budget assumes six months of usage

- **5** Due to wear on the exterior of Town Hall, exterior painting is recommended. Estimated cost is approximately \$5,000. Remaining funds cover additional maintenance needs.
- **6** Includes derelict vessel removal (\$5,000), supplemental landscape work (\$15,000), and general repairs throughout the Town.
- **7** Funds the maintenance of sand stockpiles used to restore the Beachcomber Lane dune access after storms or erosion events.
- **8** Covers day-to-day operating needs, including traffic control devices, cleaning supplies, and hurricane preparedness items.

Obj		FINAL ACTUAL	FINAL ACTUAL	AMENDED BUDGET	FORECASTED TOTAL	PROPOSED BUDGET
<u>code</u>	DESCRIPTION	2022-2023	2023-2024	2024-2025	2024-2025	2025-2026
1200	Salaries	\$ 1,942,262	\$ 2,065,866	\$ 2,281,737	\$ 2,150,595	2,394,370 1
1210	Part-time Wages	563,345	440,816	313,805	403,815	354,096 2
1400	Overtime	273,952	280,697	157,096	256,168	236,727 3
1410	Court Overtime	203	552	5,000	1,000	5,000
1500	Holidays	51,819	54,041	62,050	51,823	73,758
2100	FICA	213,147	215,272	217,892	214,954	238,312 1
2200	Pension	395,920	334,300	345,141	342,888	339,968 4
2300	Life, Health, Disability	332,379	429,543	650,310	552,036	568,318 5
2301	Health Ins. Incentive	29,361	31,834	26,876	53,326	56,241 5
2400	Workers Comp	104,001	96,126	108,056	111,767	124,608
	Personnel Appropriations	3,906,389	3,949,047	4,167,963	4,138,372	4,391,398
3100	Professional Services	54,795	38,590	50,400	48,265	52,000 6
3400	Contractual Services	49,141	32,944	38,775	42,653	33,651 7
3401	Software Licensing	63,916	68,064	55,423	76,228	79,028 8
4000	Travel & Per Diem	23,163	10,863	29,900	11,506	29,900 9
4100	Communications	41,658	42,106	43,599	41,459	42,740 10
4300	Utilities	19,516	21,824	22,653	22,189	23,517 10
4500	Auto Insurance	10,948	13,191	16,000	15,685	17,252 10
4610	R/M - Building	8,740	26,727	13,400	17,763	24,600 11
4620	R/M - Vehicles	54,050	48,788	32,500	30,336	32,500 12
4621	R/M - ATV - Boat - Bikes	4,027	672	5,045	13,232	5,045
4630	R/M - Ambulances	49,067	23,421	20,000	14,376	30,000 13
4640	R/M - Fire Apparatus	16,541	41,718	27,600	48,862	42,600 14
4650	R/M - Radios	4,661	2,365	6,500	6,148	6,500
4660	R/M - Equipment	8,913	22,879	25,400	24,365	30,200 15
4670	R/M - Computers	316	370	3,190	1,745	3,190
4700	Printing	1,132	2,256	6,500	2,017	6,500
4900	Other Expenses	4,564	4,915	9,500	6,376	7,500
4901	Active Investigations	286	212	-	-	-
5100	Office Supplies	5,716	4,927	5,200	6,060	8,200
5200	Operating Supplies	5,099	10,194	6,000	5,428	6,000
5210	Fuel & Oil	81,420	81,289	110,000	80,426	85,000 16
5220	Uniforms	25,260	14,293	23,000	22,688	21,000 17
5221	Uniform Cleaning	3,705	4,949	4,000	5,919	6,000 17
5230	Police Supplies/Equipment	28,581	40,505	59,800	51,022	59,800 18
5235	Police Supplies/Bullet Proof Vests	-	-	-	-	14,000 18
5240	Fire Supplies/Equipment	6,792	41,569	64,950	58,108	34,950 19
5245	Fire Supplies/Bunker Gear	-	-	-	-	30,000 19
5250	Medical Supplies/Equipment	30,071	30,277	34,527	31,235	34,527 20
5260	Radios Supplies/Equipment	-	29,869	6,250	5,000	6,250
5400	Books and Publications	2,555	5,033	14,610	6,548	12,615
5410	Memberships & Dues	1,770	4,395	2,915	2,128	3,235
5420	Tuition & Books	8,616	5,975	16,000	10,000	16,000 21
5500	Training, Classes and Conf	44,653	18,599	47,690	31,626	50,190 9
710X	Capital Lease - Principal	31,814	31,932	36,442	47,047	40,523 22
710X	Capital Lease - Interest	4,373	8,261	4,930	3,046	1,995 22
7130	Subscription - Principal	10,558	4,439	8,973	6,332	6,332 8
7230	Subscription - Interest	498	1,419	874	670	670 8
	Operating Appropriations	706,915	739,830	852,545	796,487	904,011
	TOTALS	\$ 4,613,304	\$ 4,688,877	\$ 5,020,508	\$ 4,934,859	\$ 5,295,409

Personnel Costs Assumptions

- All personnel cost projections assume full staffing levels as of October 1, 2025, with new hires budgeted at the family insurance rate. The FY 2026 budget includes specific provisions for an employee scheduled to be on military leave from October 1, 2025, through April 30, 2026.
- 1 FY 2026 officer salaries include a placeholder increase of up to 18% pending union negotiations. FY 2026 includes annual increases for eligible civilian employees, funded from a pooled account and determined through management justification and Town Manager review.
- 2 The part-time labor budget is broken down into four other major components to support 24/7 operations efficiently:
 - **Investigation Coverage** Supports part-time detectives assisting the Town's full-time detective to ensure continuity in casework and follow-up.
 - **School Training Coverage** Covers shifts for officers attending state-mandated dual certification training to obtain their third certificate.
 - **PTO Coverage** Funds coverage for vacation and sick leave. This cost is split evenly between part-time and overtime resources.
 - Other Training Coverage Supports backfill during High Liability Training (e.g., vehicle operations, first aid, firearms, and defensive tactics), using per diem personnel to minimize overtime expenses.
 - The combined use of part-time and overtime provides staffing flexibility while reducing total overtime exposure during scheduled absences.
- **3** Overtime projections reflect operational needs related to scheduled absences, training, and compliance requirements. Amounts are based on actual staffing patterns and past utilization. Where feasible, part-time personnel are used to reduce total overtime expenditures.
 - **Training Overtime** Based on an average of 80 hours per employee for mandatory in-service training.
 - **FLSA (Garcia) Overtime** Covers Fair Labor Standards Act requirements, providing time-and-a-half for hours exceeding 106 in a biweekly cycle.
 - **PTO Coverage** Funds coverage for vacation and sick leave. This cost is split evenly between part-time and overtime resources.
- **4** Pensions are based on the most recently covered actuarial valuation which required a Town contribution of 12.95%.
- **5** The FY 2026 budget assumes no increase in health insurance premiums for the first ten months, with a 10% contingency included for August and September to account for potential adjustments at renewal.

6 The professional services account supports the Town's EMS medical oversight and public safety compliance, including services for medical direction, new hire testing, required fitness evaluations, and criminal lab fees for law enforcement investigations. The breakdown of the cost is as follows:

Medical Director	\$ 28,800
New Hire Testing	9,000
Lab Fees	9,000
MSA FIT Testing/PAK Test (required)	4,200
Other Professional Services	1,000
	\$ 52,000

7 This account funds recurring third-party services such as EMS billing, facility and equipment cleaning, website support, and other operational contracts essential to departmental continuity. The breakdown of the cost is as follows:

Ambulance Billing Provider	\$ 13,200
Office/Equipment Cleaning	12,197
Website maintenance	3,300
Other contractual services	4,955
	\$ 33,651

8 The software account reflects projected licensing and subscription costs for critical systems used across emergency response and public safety operations. These costs support compliance, communication, reporting, training, and security functions. Key components include:

Law Enforcement: Includes evidence tracking, body and drone camera software, reporting tools, citations, and accreditation.

Fire/Rescue: EMS/Fire incident reporting software.

Public Safety – Emergency Alert System: Dedicated mass notification platform.

Training & Compliance: Supports agency-wide training and interagency resources.

Administration: Communication tools, secure access, general licensing, and fuel tracking.

Law Enforcement \$	49,928	
Fire/EMS Reporting Software	9,141	
Public Safety – Emergency Alert System	4,679	
Training & Compliance	6,901	
Administration	15,381	
	86,030	_
SBITA Software	7,002	Note
\$	79,028	_

Note: SBITA-designated items are embedded in Law Enforcement software but separately tracked for GASB 96 compliance.

9 Command staff has assessed the needs of staff and the department for training classes. The following categories reflect the anticipated training classes necessary to maintain certifications, expand skills, and support public safety operations:

Law Enforcement: Provides specialized training in investigative techniques, field procedures, tactical response, officer development, and supervisory leadership to enhance public safety operations.

Fire/EMS: Covers firefighter and EMS training, including apparatus operation, medical recertification, fire prevention, and leadership development to meet operational and compliance standards.

Training & Compliance: supports required training in records management, accreditation, and public records handling to maintain agency certifications and interagency standards.

Administration: Funds leadership development, behavioral assessment certification, and personnel management courses for administrative and command-level staff.

Cross-Certification: Supports new hires in obtaining their third certification (fire, police, or EMT) to ensure full cross-certification and deployment readiness in accordance with departmental standards.

\$ 22,295
14,400
1,700
4,295
7,500
50,190
29,900
\$ 80,090
\$

- **10** The Town has accounted for projected inflationary increases in communications, utilities, and insurance costs.
- 11 The budget includes recurring maintenance and service agreements such as annual generator and AC maintenance, pest control, fire alarm inspections, and general repair needs. The primary new item for FY 2025–2026 is a planned bay door repair estimated at \$9,500.
- 12 The FY 2026 budget allocates \$32,500 for routine maintenance and repairs of the Town's standard vehicle fleet, including patrol units and administrative vehicles. In previous years, the budget reflected elevated costs due to accident-related repairs. The current year's funding assumes a return to typical maintenance levels, based on fleet age and normal operating conditions.
- 13 The FY 2026 budget includes \$30,000 for ambulance maintenance to support the Town's two-units.

- 14 The fire apparatus maintenance budget has nearly doubled to \$42,600 in anticipation of aging equipment needs. This increase also accounts for sustained maintenance of frontline vehicles as the Town prepares for the procurement of a new fire engine and ladder truck within the next five to six years.
- 15 The FY 2026 budget includes \$30,200 for the maintenance, repair, and service of public safety operational equipment. This account supports the upkeep of tools used in fire suppression, EMS response, and law enforcement operations, including extrication tools, AEDs, stretchers, thermal imaging devices, medical supply units, and other specialty gear. The increase also reflects annual service contracts, ensuring reliability, compliance with manufacturer standards, and readiness for emergency deployment.
- **16** This account supports fuel and oil needs for the Town's public safety and administrative vehicle fleets. The budget reflects current consumption trends and includes a buffer for anticipated fluctuations in fuel prices and operational demand across departments.
- 17 This account supports the purchase, replacement, and professional cleaning of uniforms for police, fire, rescue, and administrative personnel. Funding ensures staff maintain a clean, professional appearance in compliance with departmental standards, including duty wear, specialty attire, and required hygiene protocols.
- **18** This account supports essential law enforcement gear, including ammunition, spare uniform sets, gun belts, flashlights and tactical attachments, investigative supplies, and miscellaneous operational tools. The FY 2026 budget separates out the scheduled replacement of bullet proof vests ensuring officer safety and NIJ compliance.
- 19 This funding supports the procurement and maintenance of critical firefighting equipment, such as extinguisher service, hand tools, fire hoods, and miscellaneous gear. The FY 2026 budget separates out the bunker gear replacements. This ensures firefighter PPE remains compliant with safety regulations and in optimal working condition.
- 20 Funds in this account cover EMS medical supplies necessary for basic and advanced life support, including disposable items, medications, and restocking. The budget ensures each response vehicle remains properly equipped to deliver pre-hospital emergency care in compliance with state EMS protocols.
- 21 This account supports the Town's educational reimbursement program, which provides up to \$2,000 per year to eligible employees for tuition and books. Eight employees are currently enrolled, primarily working toward their paramedic certification in alignment with the Town's goal of strengthening emergency medical response capabilities. The program reflects the Town's continued investment in professional development and public safety readiness.

22 These lease payments reflect the Town Council-approved financing of body-worn cameras and in-car camera systems for public safety personnel. The capital leases are structured over a five-year term, with both principal and interest payments budgeted annually to fulfill the Town's contractual obligations.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - GENERAL ADMINISTRATION (1-9-513-XXXX) FY 2025-2026

OBJECT CODE	DESCRIPTION	2	FINAL ACTUAL 2022-2023	2	FINAL ACTUAL 2023-2024	AMENDED BUDGET 2024-2025		ORECASTED TOTAL 2024-2025	ROPOSED BUDGET 2025-2026	
1000	Bank Charges	\$	2,262	\$	1,724	\$ 2,021	\$	2,024	\$ 2,003	-
3400	Contractual Services		13,055		9,078	6,000		9,243	3,000	
4100	Communications		8,127		7,724	8,240		8,417	9,013	
4200	Postage		3,562		2,961	2,700		2,923	3,000	
4500	Liability, Property & Flood		115,229		193,147	245,110		228,595	242,360	1
4900	Legal Advertising/Misc. Expenses		6,523		5,852	3,780		6,562	6,260	
5100	Office Supplies		4,422		3,604	4,100		5,128	4,900	
9901	Retiree Health Insurance		-		-	-		-	-	2
9999	Merit Increase Contingency		-		-	-		-	114,200	3
		\$	153,180	\$	224,090	\$ 271,951	\$	262,892	\$ 384,736	_
Transfer to	Reserves					 	-			-
Transfer	to Capital Outlay Reserves		890,421		838,733	839,404		911,794	830,000	4
Transfer	to Infrastructure Reserves		300,000		300,000	350,000		350,000	 250,000	4
	Transfer to Reserves	\$	1,190,421	\$	1,138,733	\$ 1,189,404	\$	1,261,794	\$ 1,080,000	_

- 1 This line includes all general liability, property, flood, fiduciary, and public official bond coverage required for municipal operations. The FY 2026 figure is based on a projected 20% increase since premiums in Florida have seen annual increases between 15–30%, particularly due to market volatility and weather-related risks.
- **2** Based on current OPEB actuarial review results, the funding level is expected to exceed 110%. Therefore, no new allocation is proposed, and FY 2026 costs will be drawn from the existing trust.
- **3** Rather than assigning fixed increases within each department, the Town has centralized the merit increase pool for civilian employees. This approach provides flexibility for performance-based awards, and the budgeted pool includes associated salary, FICA, and benefit impacts.
- **4** These amounts represent deposits into reserves for eligible future expenditures, including capital asset purchases and road or drainage improvements.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - INFORMATION TECHNOLOGY (1-10-513-XXXX) FY 2025-2026

OBJECT CODE	FINAL ACTUAL DESCRIPTION 2022-2023		FINAL ACTUAL 2023-2024	AMENDED BUDGET 2024-2025	FORECASTED TOTAL 2024-2025	PROPOSED BUDGET 2025-2026
1200	Salaries	\$ -	\$ -	\$ 90,000	\$ 78,375	\$ 97,500 1
2100	FICA	-	-	6,750	6,002	7,459 1
2200	Pension	-	-	-	-	10,725 2
2300	Life, Health, Disability	-	-	15,500	10,678	15,265 3
2400	Workers Comp	-	-	150	118	146
3400	Contractual Services	53,404	26,459	57,600	57,040	24,469 4
3401	Software Licenses	52,796	23,848	20,480	18,479	25,195 5
4000	Travel & Per Diem	-	1,268	2,750	1,892	2,000
4100	Phone/Communication	-	-	600	525	900
4600	Repairs & Maintenance	188	-	55,000	32,792	5,000 6
5200	Operating Supplies	2,429	20	5,000	3,630	5,000 7
5210	Desktop Computers	-	2,887	5,000	6,824	9,800 7
5211	Laptop Computers	-	7,674	32,000	35,613	3,000 7
5212	Tablets	-	-	-	-	1,500 7
5213	IT Hardware	-	1,219	1,950	4,526	1,950 7
5500	Training	-	625	500	1,000	1,000
7130	Subscription - Principal	1,577	-	-	35,200	3,252 8
		\$ 110,394	\$ 64,000	\$ 293,280	\$ 292,694	\$ 214,162

- 1 Accounts for the first full year of funding for a full-time Chief Technology Officer (CTO).

 FY 2026 includes annual increases for eligible non-union employees, funded from a pooled account and determined through management justification and Town Manager review.
- 2 This line reflects the Town's 11% contribution to the 401(a) retirement plan for the CTO position. As the employee will have met the eligibility threshold by October 1, 2025, the full annual contribution is included.
- **3** The FY 2026 budget assumes no increase in health insurance premiums for the first ten months, with a 10% contingency included for August and September to account for potential adjustments at renewal.
- **4** While the CTO reduces reliance on contract labor, help desk and network support remain essential. FY 2025 included elevated funding for the Town's .gov domain migration, which may carry into FY 2026 if not completed. The proposed budget reflects a planned reduction, with any necessary funds to be amended forward.
- **5** Funds licensing for essential platforms that support network operations, cybersecurity, endpoint management, and remote access. The FY 2026 increase reflects broader access and service consolidation under the CTO. Specific system names are withheld for security reasons.
- **6** The FY 2025 budget included funds for improvements to a core utility/equipment room, but only essential work is now expected. FY 2026 returns to a standard maintenance level. Unspent FY 2025 funds may be carried forward if needed.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - INFORMATION TECHNOLOGY (1-10-513-XXXX) FY 2025-2026

- **7** Covers planned replacement of desktop and laptop computers, new tablets for field use, and essential hardware like docking stations and monitors to support staff productivity
- **8** Reflects the principal portion of subscription-based software under GASB 96. Most multi-year contracts began in FY 2025. FY 2026 includes only the annual payment for the records management platform, which remains on an annual schedule.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - TOWN ATTORNEY (1-11-514-XXXX) FY 2025-2026

OBJECT CODE	DESCRIPTION	FINAL ACTUAL 2022-2023		ACTUAL ACTUAL		AMENDED BUDGET 2024-2025		FORECASTED TOTAL 2024-2025		PROPOSED BUDGET 2025-2026	
3100	Contracted Town Attorney	\$	121,660	\$	74,836	\$	120,000	\$	125,942	\$	120,000
3101	Labor Attorney		-		-		5,000		15,838		10,000
3103	Utility Attorney		537,885		182,877		250,000		146,697		125,000
3105	Governmental Affairs		-		60,000		60,000		60,000		-
		\$	659,545	\$	317,713	\$	435,000	\$	348,477	\$	255,000

Attorney expenses are based on contracted rates and include outside counsel as needed.

Utility attorney costs are decreasing as major legal matters conclude. Labor attorney funding is reduced to reflect only routine employment matters. No funds are proposed for governmental affairs, as lobbying services are not planned for FY 2026.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - CODE ENFORCEMENT/PLANNING, ZONING AND VARIANCE BOARD (1-12-515-XXXX) FY 2025-2026

		FI	NAL	ı	FINAL	ΑI	MENDED	FOR	RECASTED	PR	OPOSED	
OBJECT		AC.	TUAL	Α	CTUAL	E	BUDGET	-	TOTAL	В	UDGET	
CODE	DESCRIPTION	2022	2-2023	202	23-2024	20	24-2025	20	24-2025	20	25-2026	
1200	Salaries		-		18,055		71,235		65,408		67,690	1
2100	FICA		-		1,312		4,862		4,528		5,178	
2200	Pension		-		300		7,586		7,195		7,446	
2300	Life, Health, Disability		-		4,303		26,527		24,878		23,675	2
2400	Workers Comp		-				592		554		135	
3100	Professional Services		1,394		8,745		15,000		10,545		11,274	3
3401	Software Licensing		-				550		1,730		2,076	
4000	Travel & Per Diem		-				1,200		1,200		1,200	
4100	Communications		-				1,200		1,064		1,118	
4500	Auto Insurance		-		-		500		364		437	
4600	Repairs & Maintenance		-		194		1,000		1,600		1,500	
4700	Printing		-		323		1,000		975		1,000	
5210	Fuel & Oil		-		552		1,000		828		1,000	
5220	Uniforms		-		-		500		250		250	
5400	Books and Publications		-		-		750		250		500	
5410	Memberships & Dues		-		-		1,000		500		500	
	TOTALS	\$	1,394	\$	33,784	\$	134,502	\$	121,869	\$	124,980	_

- 1 The Code Enforcement Office reports to the Building Official. Approximately 30% of his activity, related to building permits and inspections, is transferred to the building department. FY 2026 includes annual increases for eligible non-union employees, funded from a pooled account and determined through management justification and Town Manager review.
- **2** The FY 2026 budget assumes no increase in health insurance premiums for the first ten months, with a 10% contingency included for August and September to account for potential adjustments at renewal.
- **3** This account includes estimated costs for the Special Magistrate and Environmental Associates, Inc. (EAI) for sea turtle lighting compliance.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - TOWN ENGINEER/PLANNER (1-13-530-XXXX) FY 2025-2026

			FINAL		FINAL		AMENDED		RECASTED	PROPOSED		
ACCOUNT		ACTUAL		ACTUAL ACTUAL		BUDGET		TOTAL		BUDGET		
NUMBER	DESCRIPTION	2022-2023		20	2023-2024		2024-2025		2024-2025		25-2026	
310X	Professional Services	\$	84,783	\$	144,569	\$	273,030	\$	271,469	\$	70,000 1	
4700	Printing		4,813		-		-		-		-	
		\$	89,596	\$	144,569	\$	273,030	\$	271,469	\$	70,000	

1 Professional Services to be performed for fiscal year 2026 are as follows:

General Engineering Services	\$ 15,000
CRS Management Services	15,000
MS4/NPDES Reporting & Audits	30,000
Stormwater System Inspections	5,000
Planner Services	5,000
	\$ 70,000

FY 2026 reflects a return to baseline engineering and compliance services following the completion of multi-year planning efforts. Projects not completed in FY 2025 will be carried forward into FY 2026 by budget amendment as needed.

Definitions:

CRS = Community Rating System (FEMA flood insurance discounts)

MS4 = Municipal Separate Storm Sewer System compliance (FDEP requirement)

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - WATERWAY TRANSPORTATION (1-14-543-XXXX) FY 2025-2026

OBJECT	DESCRIPTION	FINAL ACTUAL 2022-2023		ACT	_	В	UDGET	FORECASTED TOTAL		PROPOSED BUDGET		
CODE	DESCRIPTION	2022-	-2023	2023-2024		2024-2025		2024-2025			25-2026	_
3400	Waterways Contracts	\$	-	\$	-	\$	55,000	\$	55,000	\$	40,000	1
	TOTALS	\$	-	\$	-	\$	55,000	\$	55,000	\$	40,000	_

¹ The County is in the process of establishing state-authorized Anchoring Limitation Areas.

This funding is a placeholder to support enforcement within Town limits once the program is active.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - CEMETERY (1-17-569-XXXX) FY 2025-2026

OBJECT CODE	DESCRIPTION	FINAL ACTUAL 2022-2023		ACTUAL		FINAL ACTUAL 2023-2024		ACTUAL BUDGET		BUDGET		FORECASTED TOTAL 2024-2025		В	OPOSED UDGET 25-2026	
1200	Salary	\$	802	\$	925	\$	976	\$	992	\$	993	1				
2100	FICA		64		68		75		71		76	1				
2200	Pension		88		102		107		109		109	1				
2300	Life, Health, Disability		218		237		308		300		309	1				
2400	Workers Comp		11		10		12		13		12	1				
3100	Professional Services		26,990		-		-		-		-					
3400	Cemetery Contracts		2,946		8,091		8,000		11,958		12,500	2				
3401	Cemetery Software		399		399		500		399		450	3				
4600	Cemetery Maintenance		2,017		10,860		65,500		68,277		3,000	4				
	TOTALS	\$	33,535	\$	20,692	\$	75,478	\$	82,119	\$	17,449	=				

- 1 Reflects estimated Public Works support for cemetery upkeep. FY 2026 includes annual increases for eligible non-union employees, funded from a pooled account and determined through management justification and Town Manager review.
- **2** Ongoing landscape maintenance is approximately \$250/month. A third-party contractor supports burials, offset by fee reimbursement (estimated at \$7,000). An additional \$2,500 is budgeted for annual tree trimming.
- **3** Annual cost to maintain a cemetery database with online hosting abilities.
- **4** Repairs for irrigation and sod replacement. The FY 2025 total included a one-time project to realign and level headstones, approved by Town Council.

TOWN OF INDIAN RIVER SHORES GENERAL FUND BUDGET - COMMUNITY CENTER (1-27-575-XXXX) FY 2025-2026

OBJECT NUMBER	DESCRIPTION	A	FINAL ACTUAL 2022-2023		FINAL ACTUAL 2023-2024		MENDED FORECASTED BUDGET TOTAL 024-2025 2024-2025				OPOSED UDGET 25-2026	
1200	Salary	\$	3,209	\$	3,699	\$	3,903	\$	3,969		3,970	1
2100	FICA		257		272		299		284		304	
2200	Pension		353		407		429		435		437	
2300	Life, Health, Disability		870		947		1,231		1,200		1,236	
2400	Workers Comp		45	40			78		50		60	
3400	Contract Services		12,431		10,917		11,150		10,746		11,047	2
4300	Utilities		2,751		3,117		2,850		2,847		2,983	
4610	Maintenance		7,774		6,479		9,750		8,805		9,100	3
5200	Operating Supplies		1,303		82		1,000		813		2,200	4
	TOTALS	\$	28,993	\$	25,960	\$	30,690	\$	29,149	\$	31,336	-

- 1 Reflects estimated Public Works support for Community Center upkeep. FY 2026 includes annual increases for eligible non-union employees, funded from a pooled account and determined through management justification and Town Manager review.
- 2 Incudes the cost of the daily cleaning service is about \$200/week.
- **3** Due to frequent use, the Community Center requires touch-up painting approximately every other year.
- **4** New tables and chairs are included to replace worn furnishings and maintain the condition of the facility for resident use.

SPECIAL REVENUE FUNDS

Road & Offsite Drainage Fund – accounts for the funding of local transportation system projects through the use of impact fees, gas tax and other restricted state revenues.

Solid Waste Special Assessment Fund – accounts for the collection and expenditure of non-ad valorem assessments related to residential solid waste services. Revenues are collected annually on the property tax bill, and expenditures include contracted collection services, administrative costs, and required notifications. The fund is structured to operate on a cost-neutral basis.

Planning, Zoning and Building Fund – accounts for revenues and expenditures associated with the Building Department. Revenues primarily include building permits, and expenditures primarily consist of departmental salary costs.

Road & Offsite Drainage Fund

The Road & Offsite Drainage Fund is a special revenue fund established to account for the receipt and expenditure of the Town's share of the Local Option Motor Fuel Tax and a portion of the State Revenue Sharing. These funds are used to construct, improve, and maintain roadways in accordance with State Statute and the interlocal agreements.

Revenues

State Revenue Sharing, Local Option Gas Tax and Grant Revenue

These revenues are designated specifically for road and bridge maintenance expenditures. These tax revenues are projected annually by the State of Florida. The local option gas tax received by the Town is determined by location between Indian River County and the other local municipalities, according to relative expenditures per entity over the last year.

Impact Fees

The Town collects these fees alongside the permits issued for new construction on new lots by the Building Department. These funds may only be used to construct new or enhance transportation facilities. Fund revenues are completely dependent upon levels of construction activity.

Interest

The Town maintains an interest-bearing checking account and a government pooled investment account administered by the State Board of Administration. Earnings are allocated among the funds based on cash balances within the pooled cash accounts.

TOWN OF INDIAN RIVER SHORES ROAD OFFSITE DRAINAGE FUND BUDGET (FUND 002) FY 2025-2026

ACCOUNT <u>NUMBER</u>	DESCRIPTION		FINAL ACTUAL 022-2023	FINAL ACTUAL 023-2024	ı	MENDED BUDGET 024-2025		RECASTED TOTAL 024-2025	PROPOSED BUDGET 2025-2026		
	Revenues and other sources										
2-322-1000	Impact Fees	\$	2,706	\$ 1,476	\$	2,000	\$	738	\$	1,000	
2-334-4900	FDOT State Revenue		4,776	4,919		4,800		5,066		5,000	
2-335-1200	State Revenue Sharing		35,716	34,257		34,170		32,223		33,000	1
2-335-1400	Local Option Gas Tax		77,722	75,196		78,106		73,928		74,000	1
2-361-1000	Earned Interest		8,963	1,159		1,000		1,469		1,200	
	TOTALS	\$	129,883	\$ 117,007	\$	120,076	\$	113,424	\$	114,200	
	<u>Expenditures</u>										
2-7-519-1200	Salary	\$	12,837	\$ 14,796	\$	15,612	\$	15,676	\$	15,881	2
2-7-519-2100	FICA		1,027	1,089		1,194		1,137		1,215	
2-7-519-2200	Pension		1,412	1,628		1,717		1,742		1,747	
2-7-519-2300	Life, Health, Disability		3,480	3,787		4,924		4,798		4,943	
2-7-519-2400	Workers Comp		180	161		312		202		238	
2-7-519-4300	Utilities		6,176	6,946		6,300		6,528		7,507	
2-7-519-4600	R&M - Roads & Bridges		-	12,137		23,800		15,737		1,800	3
2-7-519-4610	R&M - Baffle Box/Inlet Maintenance		-	14,931		2,500		2,500		2,500	3
2-7-519-4620	R&M - Traffic/Other		1,818	968		9,300		8,941		1,800	3
2-9-513-1000	Bank Account Charges		50	4		25		7		25	
2-9-513-9990	Transfer of Admin Costs		40,178	47,607		51,761		50,591		31,961	4
2-28-519-6400	Capital Expenditures		250,000	-		-		-		-	5
	TOTALS	\$	317,158	\$ 104,054	\$	117,445	\$	107,858	\$	69,617	-
	Reserves	\$	24,442	\$ 37,395	\$	40,026	\$	42,961	\$	87,544	- =

- 1 State revenue determinations are based on historical amounts and trends.
- **2** Reflects estimated Public Works support for basic road upkeep. FY 2026 includes annual increases for eligible non-union employees, funded from a pooled account and determined through management justification and Town Manager review.
- **3** The Town does not anticipate new minor repairs in FY 2026. These accounts reflect a return to baseline funding levels for routine maintenance only.
- 4 Indirect cost allocation of administration budget based on the following percentages:

Town Manager	5.0%
Finance Department	2.5%

5 No new capital projects are planned for FY 2026; funds are reserved for future resurfacing.

Solid Waste Special Assessment Fund

The Solid Waste Special Assessment Fund is a special revenue fund established to account for non-ad valorem assessments related to residential solid waste and recycling services. The fund is structured to operate on a cost-neutral basis, covering contracted collection services and related administrative expenses.

Revenues

Non-Ad Valorem Assessments

Levied annually on residential properties and collected via the property tax bill. Rates are adopted by resolution and intended to fully fund service and administrative costs. The assessment roll is prepared in accordance with statutory requirements and submitted to the County Tax Collector.

Interest

Interest earnings are generated through the Town's pooled investment account and allocated based on each fund's proportionate share of average monthly cash balances.

Expenditures

Expenditures include contracted solid waste and recycling services, required notifications, administrative charges, and Tax Collector fees. Annual spending is intended to align with assessment revenue.

TOWN OF INDIAN RIVER SHORES SOLID WASTE SPECIAL ASSESSMENT FUND BUDGET (FUND 016) FY 2025-2026

ACCOUNT <u>NUMBER</u>	BER DESCRIPTION		IAL UAL 2023	ACT	IAL UAL -2024	AMEI BUD 2024-	GET	FOREC TO 2024-	ΓAL	E	ROPOSED BUDGET 025-2026
16-329-5000 16-361-1000	Revenues and other sources Special Assessment (96% discount) Earned Interest	\$	-	\$	-	\$	-	\$	-	\$	332,866 4,463
	TOTALS	\$		\$	-	\$		\$	-	\$	337,329
16-16-534-3400 16-16-534-3401 16-16-534-4700 16-16-513-9990	Expenditures Solid Waste Contractual Services Tax Collector Fees Mailers Transfer of Admin Costs TOTALS	\$	- - - -	\$	- - - - -	\$	- - - - -	\$	- - - - -	\$	326,209 6,658 3,000 1,462 337,329
	Reserves	\$		\$	-	\$	_	\$	_	\$	

FY 2026 is the first year of the Solid Waste Special Assessment Fund, established to track the revenues and costs of residential solid waste and recycling services. The assessment is billed annually on the tax roll as a flat per-unit fee. Revenues reflect a 96% collection rate, and expenditures include the service contract, mailings, Tax Collector fees, and administrative costs. The fund is designed to be cost-neutral.

Planning, Zoning & Building Fund

The Planning, Zoning & Building Fund is a special revenues fund which is used for services provided to the public on a user charge basis, similar to the operation of a commercial enterprise. The majority of the revenue comes from building permit fees. Building activities are very sensitive to economic changes, specifically in the housing or construction industry, and this type of revenue can quickly decline if there is a downturn in the economy.

This department is responsible for four major functions:

- Building Codes: It is the responsibility of the Building Department to enforce the State's Minimum Building Codes as adopted by the Florida Legislature and the Town of Indian River Shores. The Building Code covers all types of construction and includes provisions relating to plumbing, electrical, mechanical, building, and other activities, as well as Florida Accessibility Code and Florida Energy Code provisions. Enforcement involves issuing construction, repair, alterations, and demolition permits; reviewing building plans, and conducting inspections. The Building Department is also responsible for enforcing the portions of the Town of Indian River Shores' code relating to substandard, unsafe buildings by reason of dilapidation, obsolescence, abandonment, vandalism, inadequate and unsafe egress; inspecting structurally damaged buildings due to fire or accidents; inspecting commercial buildings for proper egress, emergency illumination, and fire protection; and providing coordination with Federal and State regulatory agencies.
- Business Tax Receipts: Monitor business activity in the Town through the issuance of Town Business Tax Receipts and Certificates of Use on behalf of the General Fund's revenue source.
- Contractor Licensing: Monitors compliance with state and local laws regarding contractors. Assures that all contractors that work within the Town's limits are properly licensed and insured in order to protect the local citizens.
- Planning and Zoning: Processes applications for land development activity and enforces and implements the Town's Land Development Code, maintains and updates the Town's Comprehensive Plan and provides support to other Town Departments as needed.

Revenues

Building Permits

Permit Fees collected relate to the processing and reviewing of plans and documentation, the inspection of new construction, alterations, additions, and repairs to existing buildings located within the Town limits. This includes all trade permits such as electrical, plumbing, roofing, mechanical, swimming pools, demolition, fire protection, signs, insulation, hurricane shutters, and others. The Town's goal is to set fees which will maintain reserves at 75% of the average expenditure of the previous 4 years.

Interest

The Town maintains an interest-bearing checking account and a government pooled investment account. Earnings are allocated among the funds based on cash balances within the pooled cash accounts.

TOWN OF INDIAN RIVER SHORES PLANNING, ZONING AND BUILDING FUND BUDGET (FUND 008) FY 2025-2026

ACCOUNT		,	FINAL		FINAL ACTUAL	ı	MENDED BUDGET		RECASTED TOTAL	E	ROPOSED BUDGET	
<u>NUMBER</u>	DESCRIPTION)22-2023	2	2022-2023	2	024-2025	20	024-2025	20)25-2026	_
	Revenues and other sources											
8-322-0000	Building Permits	\$	733,348	\$	1,123,055	\$	1,000,000	\$	973,585	\$	875,000	1
8-341-3000	Administrative Fees		4,304		3,234		4,000		3,146		4,000	
8-341-3001	Credit Card Fees		16,849		8,117		-		22,352		20,089	2
8-351-2000	Administrative Fines		-		750		1,000		-		-	
8-361-1000	Earned Interest		20,473		30,891		35,000		32,416		31,654	3
8-366-9000	Copies Printed		95		312		500		100		175	
8-383-3000	Subscription Proceeds		17,857		-		-					_
	TOTALS	\$	792,926	\$	1,166,359	<u>\$</u>	1,040,500	\$	1,031,599	\$	930,917	=
	<u>Expenditures</u>											
8-6-524-1200	Full-Time Salaries	\$	370,788	\$	414,377	\$	455,594	\$	455,671	\$	455,681	4
8-6-524-1210	Part-time Salaries		7,813		6,550		9,750		10,195		9,750	
8-6-524-2100	FICA		30,012		32,969		35,689		35,715		35,605	
8-6-524-2200	Pension		64,522		61,466		50,548		49,295		50,125	5
8-6-524-2300	Life, Health, Disability		34,366		57,880		83,065		82,354		86,321	6
8-6-524-2301	Health Incentive		11,529		8,858		6,097		6,222		6,100	6
8-6-524-2400	Workers Comp		3,547		3,179		4,982		4,177		6,468	
8-6-524-310X	Professional Services		181,202		181,121		106,500		82,819		37,500	7
8-6-524-3400	Contract Services		11,694		13,178		16,814		15,237		13,880	
8-6-524-3401	Software Licensing		2,457		1,969		17,700		16,143		27,151	8
8-6-524-4000	Travel, Per Diem		958		797		2,225		1,000		2,225	
8-6-524-4100	Communications		9,361		10,489		9,750		10,685		11,993	
8-6-524-4300	Utilities		2,840		3,581		3,155		3,235		3,588	
8-6-524-4500	Auto Insurance		745		898		1,648		1,093		1,265	
8-6-524-4600	Computer Maintenance		-		12		1,000		, -		1,000	
8-6-524-4605	R&M - Equipment		1,278		537		840		735		880	
8-6-524-4610	R&M - Building		480		-		1,390		1,000		1,390	
8-6-524-4620	R&M - Auto		2,230		1,854		3,000		3,457		3,000	
8-6-524-4700	Printing		165		1,026		600		600		600	
8-6-524-4901	Credit Card Fees		16,436		10,657		-		25,477		22,897	2
8-6-524-5100	Office Supplies		3,276		2,328		3,150		1,207		2,550	_
8-6-524-5200	Operating Supplies		1,806		6,559		3,600		2,167		3,600	
8-6-524-5210	Fuel/Oil		5,460		5,095		3,000		3,000		3,000	
8-6-524-5220	Uniforms		579		1,524		1,000		1,000		1,400	
8-6-524-5400	Books and Publications		2,597		4,631		10,450		2,980		13,170	9
8-6-524-5410	Membership Dues		1,301		720		460		1,809		1,410	
8-6-524-5400	Training and Conferences		4,117		4,175		2,500		7,341		20,200	9
8-6-524-7130	Subscription - Principal		6,687		5,361		5,361		5,809			8
8-6-524-7230	Subscription - Interest		-		934		934		486			8
8-6-524-9999	Merit Increase Contingency		_		-		-				40,729	
0 0 324 3333	Public Safety Function	-	778,246	-	842,725		840,801		830,908		863,478	
0.0.540.0400	•		<u> </u>									-
8-9-513-3100 8-9-513-9990	Bank Account Charges Transfer of Administrative Costs		136 59,982		131 71,383		300 78,292		144 75,428		137 77,261	11
8-9-313-9990	General Government Function		60,118		71,585		78,592		75,572		77,201	
												-
8-28-524-6400	Capital Expenditures		11,039		13,385		50,000		43,160		15,000	12
8-6-524-6430	Subscription Asset		17,857								-	-
	Capital Expenditures		28,896		13,385		50,000		43,160		15,000	_
	TOTALS	<u>\$</u>	867,260	\$	927,624	\$	969,393	\$	949,640	\$	955,876	=
	Excess/Deficit of Revenues Over											
	Expenditures	\$	(74,334)	\$	238,735	\$	71,107	\$	81,959	\$	(24,959)	
	Reserves	\$	412,170	\$	650,905	\$	722,012	\$	732,864	\$	707,905	-
							Reserve	as a %	of 4 years		77%	-

TOWN OF INDIAN RIVER SHORES PLANNING, ZONING AND BUILDING FUND BUDGET (FUND 008) FY 2025-2026

- 1 The Town continues to monitor permit revenues to maintain the target reserve level of 75%.

 Adjustments to the fee structure will be evaluated based on activity in the remainder of FY 2025.
- **2** Credit card revenue and related fees vary based on activity. With lower permit revenue expected, a corresponding decrease in credit card volume is anticipated.
- 3 Interest revenue reflects average pooled balances held in the SBA Florida PRIME account.
- **4** FY 2026 includes annual increases for eligible non-union employees, funded from a pooled account and determined through management justification and Town Manager review.
- **5** The FY 2026 budget includes an 11% pension contribution for all employees four in the Defined Contribution Plan and one in the Defined Benefit Plan. Although no DBP contribution was ultimately required in FY 2025, early funding occurred before the actuarial report was received in February. The 11% serves as a placeholder until FY 2026 rates are confirmed.
- **6** The FY 2026 budget assumes no increase in health insurance premiums for the first ten months, with a 10% contingency included for August and September to account for potential adjustments at renewal.
- 7 The breakdown of the professional services is as follows:

Site Plan Reviewer	\$ 7,500
Attorney	18,000
Tree Inspection Service	12,000
	\$ 37,500

^{*}The plan reviwer/inspector are used on an as-needed basis.

- **8** The software includes the cost for permitting software including MGO and the old software Iworqs. The term of the Iworqs software is now on a year by year basis and no longer qualifies under GASB 96.
- **9** In 2026, the Building Official and the Code Enfocement Officer/Building Inspector will begin pursuing the International Code Council's Master Code Professional (MCP) designation. Widely recognized as the gold standard in building code certification, the MCP requires multiple exams across key disciplines. Funding is included for exam fees, training, and materials to support this effort and strengthen in-house code expertise.
- 10 Rather than assigning fixed increases within each department, the Town has centralized the merit increase pool for civilian employees. This approach provides flexibility for performance-based awards, and the budgeted pool includes associated salary, FICA, and benefit impacts.
- 11 Indirect Cost allocation of administration budget based on the following percentages:

Town Manager	10.0%
Finance Department	8.0%

12 Funding is included to replace the department's large-format KIP scanner, which is essential for printing, scanning, and archiving construction plans and permitting documents.

CAPITAL OUTLAY AND IMPROVEMENTS PROGRAM

CAPITAL OUTLAY & IMPROVEMENTS PROGRAM

The Five-Year Capital Outlay & Improvements Program (COIP) provides planning guidance to the Town and informs the public of anticipated capital needs and funding sources. The plan is updated annually and may be revised throughout the year as project costs, priorities, or available funding change.

To be included in the COIP, a capital purchase or improvement must cost at least \$5,000 and have a useful life of two (2) years or more. Capital items are presented by department and organized by fund, with a separate schedule provided for roadway improvements, as those projects may be supported by multiple funding sources.

Preparation of the COIP involves three primary steps:

- 1. Identification of capital needs and assignment of priorities
- 2. Identification of available financial resources
- 3. Balancing needs and resources to ensure financial feasibility

Funding for general fund capital projects is provided primarily by the Local Government Infrastructure Surtax (discretionary sales surtax). Additional funding may include general revenues and grants, particularly for items that do not qualify for surtax funding. When applicable, grant funding is pursued and included upon award.

While the COIP reflects a financially feasible plan for FY 2026, funding availability in subsequent years may impact future priorities. Therefore, the COIP does not include all of the Town's long-term needs but rather those reasonably expected to be funded in the five-year period.

For FY 2026, the Town anticipates capital outlay of approximately \$1,052,300, funded by the discretionary sales surtax, building permit revenue, and designated reserves designated. The majority (95%) of these expenditures relate to the following six projects/expenditures:

- 1. Fire Engine \$850,000 The Town has budgeted in FY 2026 to replace an aging front-line fire engine. Due to long manufacturer lead times, often exceeding 24 to 36 months, the engine is expected to be delivered in FY 2028. However, full funding is included in the FY 2026 budget to allow for the placement of the order and to satisfy any required deposits or contract terms. This capital investment ensures operational reliability, maintains the Town's response capabilities, and supports compliance with fire protection standards.
- 2. Patrol Vehicle \$69,000 This allocation funds the replacement of one front-line patrol vehicle in FY 2026. Patrol vehicles accumulate approximately 30,000 to 40,000 miles per year under continuous use ("hot seating"). The vehicle scheduled for replacement has exceeded 100,000 miles and is no longer cost-effective to maintain. Routine replacement ensures the reliability and safety of the Town's law enforcement fleet and supports uninterrupted public safety response.
- 3. Public Safety Furniture Replacement \$35,000 Replacement of furnishings in the sergeant's office and other shared workspaces in the Public Safety Building. This investment is primarily the result of the facility remodel expected to be completed in FY 2025. New furnishings will support modern office layouts, improve functionality, and ensure that supervisory and shared spaces reflect the updated design and operational needs of the department.

- 4. Fire Hose Replacement \$15,000 This funding supports the phased replacement of aging hose sections within the Town's fire apparatus inventory. Many hose lines have been in service for an extended period with limited replacements. The FY 2026 allocation represents the first step in a multi-year effort to cycle out deteriorating sections and ensure compliance with NFPA safety standards. Ongoing replacement will improve operational safety and reliability during fire suppression activities.
- 5. ATV \$15,000 This purchase will replace an all-terrain vehicle used for emergency response and patrol along the Town's beachfront. Due to the corrosive saltwater environment and consistent seasonal use, these vehicles are typically replaced on a five-year cycle. The ATV allows for rapid access to the shoreline and other hard-to-reach areas, supporting both medical and law enforcement response needs.
- 6. Building Department Large-Format Scanner \$15,000 This funding provides for the replacement of the Building Department's large-format scanner used for permitting and plan review. The current unit, purchased in 2016, is approaching the end of its expected service life. Replacement is planned to ensure continued efficiency and compatibility with operational needs.

In the event that certain capital projects—such as the Town Building Rehabilitation or the improvements to Pebble Lane and Beachcomber Lane—are not completed by the close of Fiscal Year 2025, the remaining appropriations will be carried forward into Fiscal Year 2026 through a budget amendment adopted in November. As these projects have already been authorized by the Town Council, the carryforward amounts will be funded from existing fund balances rather than FY 2026 revenues, allowing the work to proceed without interruption and without affecting current-year budget allocations.

LOCA	TIO	M - 7	$\Gamma \cap V$	VNI 4	\sim	INICI	
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	Projected			Budgeted										
PROJECT(S)	1	FY 2025	F	Y 2026	F	Y 2027	FY 2028	FY 2029	F	Y 2030		TOTAL		
Furniture, Equipment & Software								_						
AV System	\$	156,932	\$		\$		\$ -	\$ -	\$	_	\$			
Total	\$	156,932	\$	_	\$	_	\$ -	\$ -	\$	_	\$	-		
LOCATION: TOWN MANAGER														
	P	rojected					Budgeted							
PROJECT(S)	1	FY 2025	F	Y 2026	F	Y 2027	FY 2028	FY 2029	F	Y 2030		TOTAL		
Vehicles		_												
Administrative Vehicles	\$	51,000	\$		\$	_		\$ -	\$	61,000	\$	61,000		
Total	\$	51,000	\$	-	\$	-	\$ -	\$ -	\$	61,000	\$	61,000		
LOCATION: FINANCE														
	n	!					Dudostod							
	Р	rojected					Budgeted							
PROJECT(S)		rojected FY 2025	F	Y 2026	F	Y 2027	FY 2028	FY 2029	F	Y 2030		TOTAL		
PROJECT(S) Furniture, Equipment & Software		FY 2025	F	7 2026	F	Y 2027		FY 2029	F					
		•	F \	7 2026 -		Y 2027 -		FY 2029	, F	27,000	\$	TOTAL 27,000		
Furniture, Equipment & Software		FY 2025					FY 2028							
Furniture, Equipment & Software Financial system (Long-term software)		FY 2025				-	FY 2028					27,000		
Furniture, Equipment & Software Financial system (Long-term software) Copier		FY 2025 21,910	\$		\$	10,000	FY 2028 \$ -	\$ - -	\$	27,000		27,000 10,000		
Furniture, Equipment & Software Financial system (Long-term software) Copier Total	\$	FY 2025 21,910	\$		\$	10,000	FY 2028 \$ -	\$ - -	\$	27,000		27,000 10,000		
Furniture, Equipment & Software Financial system (Long-term software) Copier Total	\$ \$	21,910 - 21,910	\$		\$	10,000	\$ - \$ -	\$ - -	\$	27,000	\$	27,000 10,000		
Furniture, Equipment & Software Financial system (Long-term software) Copier Total LOCATION: POSTAL CENTER	\$ \$	21,910 - 21,910 rojected	\$	- - - - Y 2026	\$	10,000	\$ - \$ - Budgeted	\$ - - \$ -	\$	27,000 - 27,000	\$	27,000 10,000 37,000		
Furniture, Equipment & Software Financial system (Long-term software) Copier Total LOCATION: POSTAL CENTER PROJECT(S)	\$ \$	21,910 - 21,910 rojected	\$	- - -	\$	10,000	\$ - \$ - Budgeted	\$ - - \$ -	\$	27,000 - 27,000	\$	27,000 10,000 37,000		

LOCATION: PUBLIC WORKS

	Projected			Budgeted										
PROJECT(S)	FY 2025		FY 2026		FY 2027		FY 2028		FY 2029		FY 2030			TOTAL
Vehicles														
Pickup Truck	\$	-	\$	-	\$	60,000	\$	-	\$	-	\$	=	\$	60,000
Enclosed Cargo Trailer		-		-		6,500		-		-		=		6,500
Vehicles		-		-		66,500		-		-				66,500
Total	\$		\$		\$	66,500	\$	-	\$		\$		\$	66,500

LOCATION: GENERAL ADMINISTRATION

	Projected													
PROJECT(S)		FY 2025		FY 2026		FY 2027		FY 2028	FY 2029		FY 2030		-	ΓΟΤΑL
Building Improvements														
Town Building Rehabilitation	\$	1,291,683	* \$	-	\$	-	\$	-	\$	-	\$	-	\$	=
Air Conditioner Replacements		29,500		10,000		10,500		11,000		11,500		12,000		55,000
Building Improvements		1,321,183		10,000		10,500		11,000		11,500		12,000		55,000
Total	\$	1,321,183	\$	10,000	\$	10,500	\$	11,000	\$	11,500	\$	12,000	\$	55,000

^{*}ARPA funds were partually used

LOCATION: IT/MIS

	Projected			Budgeted												
PROJECT(S)	FY 2025		FY 2026		FY 2027		FY 2028		FY 2029		FY 2030			TOTAL		
Furniture, Equipment & Software																
Computer Servers	\$	=	\$	-	\$	-	\$	15,000	\$	-	\$	-	\$	15,000		
WIFI device replacement		-		-		10,000		-		-		-		10,000		
Town-wide VOIP Phone System		-		-		55,000		-		-		-		55,000		
Records mgtm & workflow (Long-term																
software)		9,758		-		-		10,904		-		-		10,904		
System security (Long-term software)		20,000		-		-		23,200		-		-		23,200		
Email security (Long-term software)		15,200		-		-		17,600		-		-		17,600		
Furniture, Equipment & Software		44,958				65,000		66,704		-				131,704		
Total	\$	44,958	\$	-	\$	65,000	\$	66,704	\$	-	\$		\$	131,704		

LOCATION: PUBLIC SAFETY

	Projected						
PROJECT(S)	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL
Furniture, Equipment & Software							
Fire Extractor (Bunker Gear)	11,000	-	-	-	-	-	-
Bunker Gear Storage Shed	15,000	-	-	-	-	-	-
Gate Contrete Slab	9,000	-	-	-	-	-	-
Message Board	-	-	20,000	-	-	-	20,000
Active Shooter Kits	-	-	-	20,000	-	-	20,000
SWAT Vests	-	-	-	15,000	-	-	15,000
EMS Simulation Training Dummes	10,000	10,000	10,000	10,000	10,000	10,000	50,000
Fire Hose (sections)	15,000	15,000	15,000	15,000	15,000	15,000	75,000
K12 Saw	7,000	-	-	-	-	-	-
Front Office Copier	-	10,000	-	-	-	-	10,000
Sergeant Funiture	-	25,000	-	-	-	-	25,000
Replacement Funiture	-	10,000	-	-	-	-	10,000
Taser	-	=	40,000	-	-	-	40,000
Float Vest	-	8,300	-	=	-	=	8,300
TIC	6,000	5,000	-	-	-	-	5,000
Furniture & Equipment	73,000	83,300	85,000	60,000	25,000	25,000	278,300
Vehicles							
Patrol Vehicles	66,000	69,000	72,000	76,000	80,000	85,000	382,000
Administrative Vehicles	60,000	-	-	67,000	-	70,000	137,000
ATV	-	15,000	-	-	20,000	-	35,000
Ambulance (FY 2025 & FY 2031)	370,624	=	-	-	450,000	-	450,000
Fire Engine (FY 2028)	-	850,000	-	-	-	-	850,000
Ladder Fire Truck (FY 2030)	-	-	1,300,000	-	-	-	1,300,000
Vehicles	496,624	934,000	1,372,000	143,000	550,000	155,000	2,600,000
Total	\$ 569,624	\$ 1,017,300	\$ 1,457,000	\$ 203,000	\$ 575,000	\$ 180,000	\$ 2,878,300

		Projected	ected Budgeted							Budgeted											
PROJECT(S)	FY 2025			FY 2026		FY 2027 FY 2028		FY 2029		FY 2030		TOTAL									
Total Capital Purchases	\$	2,165,607	\$	1,037,300	\$	1,609,000	\$	280,704	\$	586,500	\$	280,000	\$ 3,239,504	1							

Capital Outlay Reserves

	Projected					
PROJECT(S)	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Estimated Beginning Balance	1,125,157	\$ 111,500	\$ (95,800)	\$ (866,500)	\$ (248,817)	\$ 19,833
Discretionary Sales Surtax Revenue	844,926	830,000	838,300	846,683	855,150	863,701
ARPA Funds	240,156	-	-	=	-	-
Other funds	-	-	-	-	-	-
Capital Lease Proceeds	66,868	-	-	51,704	-	27,000
Estimated General Capital Outlay	(2,165,607)	(1,037,300)	(1,609,000)	(280,704)	(586,500)	(280,000)
Estimated Ending Balance	\$ 111,500	\$ (95,800)	\$ (866,500)	\$ (248,817)	\$ 19,833	\$ 630,534

TOWN OF INDIAN RIVER SHORES, FLORIDA CAPITAL IMPROVEMENTS PROGRAM - ROAD AND DRAINAGE PROJECTS FISCAL YEARS 2026 THROUGH 2030

	Funding	Amount	Projected			Budgeted			TOTAL	TOTAL
PROJECT(S)	Source	Spent Thru 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 26/30	PROJECT
Road Projects		_								
Pebble Lane	Gen	31,730.00	282,604.00	-	-	-	-	-	-	314,334
Beachcomber Lane	Gen	23,145.00	511,325.00	-	-	-	-	-	-	534,470
Sunrise Terrace	Gen		-	-	377,482	-	-	-	377,482	377,482
Reef Lane	Gen		-	-	-	-	-	324,859	324,859	324,859
Winter Beach Rd (Resurface)	R&O							36,850	36,850	36,850
Total Project Costs		\$ 54,875	\$ 793,929	\$ -	\$ 377,482	\$ -	\$ -	\$ 361,709	\$ 739,191	\$ 1,587,995

Infrastructure Replacement Reserves

,													
PROJECT(S)	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030							
Estimated Beginning Balance	1,037,759	611,830	883,830	670,348	838,848	1,011,348							
Additions to the Reserve	350,000	250,000	150,000	150,000	150,000	150,000							
Interest earnings	18,000	22,000	14,000	18,500	22,500	-							
Deductions from Reserve	(793,929)	-	(377,482)	-	-	(324,859)							
Estimated Ending Balance	611,830	883,830	670,348	838,848	1,011,348	836,489							

Future Road Projects Beyond 2030

Roadway		Estimated Cost	Projected Year
Fred Tuerk (Reconstruction)*	Gen	1,273,308	2033
Surf Lane (Reconstruction)*	Gen	405,373	2036
Sago Palm (Reconstruction)*	R&O/Gen	595,261	2039
Amy Ann Lane (Reconstruction)*	R&O/Gen	194,464	2039
Old Winter Beach Blvd (Resurfacing)	R&O/Gen	239,060	2039
Indian & Seminole Lane (Resurfacing)	R&O/Gen	106,278	2043
Pebble Bay Estates (Resurfacing)	R&O/Gen	320,883	2044
			_
		\$ 3,134,628	_

Road project schedules are subject to change based on maintenance needs and funding availability

Gen - Funds are designated from the General Capital Reserves/Infrastructure Replacement Reserves

R&O - Funds are designated from the Road & Offsite Drainage Fund

Pavement assessment to be completed every 5 years to help establish priorities. Next scheduled for fiscal year 2027.

^{*}Anticipate replacement but an asphalt core boring will be completed as part of the planning for these projects.

TOWN OF INDIAN RIVER SHORES, FLORIDA CAPITAL IMPROVEMENTS PROGRAM - PLANNING, ZONING AND BUILDING FUND FISCAL YEARS 2026 THROUGH 2030

	Pı	rojected					Bu	dgeted						
PROJECT(S)	FY 2025		FY 2026		FY 2027		FY 2028		FY 2029		FY 2030		TOTAL	
Furniture & Equipment														
Copier	\$	-	\$	-	\$	9,000	\$	-	\$	-	\$	-	\$ 9,000	
Scanner		-		15,000		-		-		-		-	15,000	
Vehicles		43,160		-		-		50,000		-		-	50,000	
Furniture & Equipment		43,160		15,000		9,000		50,000		-		-	74,000	
Total	\$	43,160	\$	15,000	\$	9,000	\$	50,000	\$	-	\$	-	\$ 74,000	